

Company Flash Note

Recommendation unchange			
recommendation unchange	ed		
Share price: EUR			14.30
closing price as of 05/03/2018			
Target price: EUR			17.00
from Target Price: EUR			19.00
Upside/Downside P	otenti	al 1	18.9%
Reuters/Bloomberg		BABr.AT/	BELA GA
Market capitalisation (EUR	m)		1,946
Current N° of shares (m)			136
Free float			59%
Daily avg. no. trad. sh. 12 mth	1		190
Daily avg. trad. vol. 12 mth (m	1)		2,676.30
Price high/low 12 months		12.6	3 / 16.32
Abs Perfs 1/3/12 mths (%)		-9.72/5	5.85/6.24
Key financials (EUR)	06/17	06/18e	06/19e
Sales (m)	681	746	827
EBITDA (m)	195	212	249
EBITDA margin	28.6%	28.4%	30.1%
EBIT (m)	172	188	222
EBIT margin	25.2%	25.1%	26.9%
Net Profit (adj.)(m)	131	144	172
ROCE	14.8%	15.3%	16.9%
Net debt/(cash) (m)	(207)	(278)	(359)
Net Debt Equity	-0.2	-0.3	-0.3
Net Debt/EBITDA	-1.1	-1.3	-1.4
Int. cover(EBITDA/Fin.int)	(107.9)	(179.7)	(100.6)
EV/Sales	2.9	2.2	1.9
EV/EBITDA	10.0	7.8	6.3
EV/EBITDA (adj.)	10.0	7.8	6.3
EV/EBIT	11.4	8.8	7.1
P/E (adj.)	16.6	13.5	11.3
P/BV	2.3	1.8	1.6
OpFCF yield	3.3%	4.9%	5.8%
	2.5%	2.8%	3.4%
Dividend yield			
Dividend yield EPS (adj.)	0.96	1.06	1.26
·	0.96 7.07 0.36	1.06 7.95 0.40	1.26 8.98 0.48

Vakakis Apostolos-Evangelos 23%; FMR LLC 13%; Capital Group Companies Inc 5%;



-Stoxx General Retailers (Rebased)

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Reason: Company results (post view)

6 March 2018

Excellent 1H18 results but elevated country risks in Greece drag valuation down; 'Buy' remains on valuation grounds

Jumbo reported solid 1H17/18 results, in line with consensus estimates. More specifically, revenues came in at EUR 443.0m (+10.2% y-o-y), EBITDA shaped at EUR 129.2m (+10.2% y-o-y), while net profits stood at EUR 90.4m (+11% y-o-y). Free cash flow shaped at EUR 153m in 1H18 compared to EUR 101m in 1H17 driving group's net cash position at EUR 334m.

- ✓ **Distribution of interim dividend**: To our pleasant surprise, the company announced the distribution of an interim dividend of EUR 0.1728/share (net amount of EUR 0.1469/share; cut-off date: March 26th). Recall that last year, the company had paid an interim dividend of EUR 0.18/share.
- ✓ Pressure on gross margin as expected: Gross profit margin dropped by 90bps y-o-y in 1H18 at 50.3% (IBG call for an 80bps margin contraction), leading to gross profits of EUR 223m (+8% y-o-y). Management attributed the pressure on gross margin in 1H18 to increased transport costs and its strategy of sustaining prices at competitive levels.
- ✓ **Higher opex on the back of new store openings**: Operating expenses grew by 6.5% y-o-y at EUR 106m (above our call for EUR 104m), while other expenses (net) reached EUR 0.4m in 1H18 (lower than our call for net expenses for EUR 2m). Distribution costs shaped at EUR 93m (+8% y-o-y) reflecting the expansion of store network, while administrative expenses decreased by 4% y-o-y at EUR 12.7m. On the whole, SGA/sales ratio stood at 23.8% in 1H18, down by 80bps y-o-y.
- ✓ **Store openings:** The company announced the opening of the 10th store in Romania (Bucharest; total surface of 11,800sqm) at the end of February. Currently Jumbo operates 75 stores (Greece: 51, Cyprus: 5, Bulgaria: 9, Romania: 10). The management is planning to open 3 new stores in Romania, 1 new store in Greece and 1 new store in Bulgaria by Christmas 2018.
- IBG view: Jumbo's solid earnings performance in 1H18 was accompanied by a very strong FCF generation and the distribution of an interim dividend that came out of the blue for us. We stick to our assumptions for revenues of EUR 746m (+9.4% y-o-y) and EBITDA of EUR 212m (+9% y-o-y), while we slightly raise our net profit estimates to EUR 144m (+10% y-o-y, 1% above our previous call). We remind that the management has guided for sales and net earnings growth in the range 6%-9% in FY18. We cut our target price to EUR 17.00/share as we have raised the discount rate used in our DCF model to take into account the uncertainties surrounding Greece's macro outlook at present, as well as Jumbo's very low gearing ratios. We re-affirm our 'Buy' rating' on valuation grounds (19% upside potential from current levels) and Jumbo's solid business model, expecting that the soft consumer sentiment in Greece will weigh on stock performance in the short-term. The stock trades on a 13x FWD p/e compared to 19.5x for European retailers (32% discount), which implies a fat upside potential from current levels when investor confidence for the prospects of the Greek economy will restore.

Produced by:

For important disclosure information, please refer to the disclaimer page of this report.





Overview of 1H18 results

Excellent 1H18 results, in line with market estimates: Jumbo reported solid 1H17/18 results, in line with our and consensus estimates. Revenues came in at EUR 443.0m (+10.2% y-o-y, management had announced group's 1H18 sales in January), EBITDA shaped at EUR 129.2m (+10.2% y-o-y, in line with market estimates), while net profits stood at EUR 90.4m (+11% y-o-y, 1% above consensus and 2% above our call). The positive surprise against our net earnings forecasts should be attributed to the lower than we had expected effective tax rate i.e. 23.1% vs. our assumption for 24.5%.

1H18 P&L results

EUR m	1H17	1H18	у-о-у
Revenues	401.9	443.0	10.2%
COGS	-196.2	-220.0	12.1%
Gross Profit	205.7	223.0	8.4%
Gross Margin	51.2%	50.3%	-90bps
Other Income	3.2	3.7	14.6%
Administrative Expenses	-13.4	-12.8	-4.2%
Distribution Costs	-85.8	-92.8	8.1%
Other Expenses	-3.8	-4.1	5.9%
EBIT	105.9	117.0	10.4%
EBIT Margin	26.4%	26.4%	10bps
Depreciation	11.3	12.2	8.1%
EBITDA	117.3	129.2	10.2%
EBITDA margin	29.2%	29.2%	0 bps
Net Financial Results	1.1	0.6	
EBT	107.0	117.6	9.9%
Income Tax	-25.6	-27.2	6.4%
Effective tax rate	23.9%	23.1%	
Net profit	81.4	90.4	11.1%
% margin	20.3%	20.4%	20bps

Source: The Company, IBG Research

1H18 P&L results vs. consensus forecasts

					actual vs.
EUR m	1H17a	1H18	% YoY	consensus	consensus
Sales	401.9	443.0	10.2%	443.0	0.0%
EBITDA	117.3	129.2	10.2%	129.6	-0.3%
Net earnings	81.4	90.4	11.1%	89.7	0.7%

Source: The Company, IBG Research



Strong free cash flow generation: Operating cash flow settled at EUR 174m in 1H18 compared to EUR 115m in 1H17, reflecting the material improvement of working capital needs (i.e. reduction of EUR 57m in 1H18 vs. reduction of EUR 9m in 1H17) on the back of lower inventories (EUR 23m reduction vs. an increase of EUR 11m in 1H17). Capex shaped at EUR 25m compared to EUR 19m in 1H17. Free cash flow shaped at EUR 153m in 1H18 compared to EUR 101m in 1H17. Group's net cash position reached EUR 334m on 31 December 2017 compared to EUR 251m a year ago and EUR 207m in June 2017.

Cash flow statement

EUR m	1H17	1H18	Delta
Net profit before taxation	107.0	117.6	10.6
Depreciation	11.4	12.2	0.8
Change in working capital	9.3	56.9	47.6
Income taxes	-9.4	-9.6	-0.1
Interest expenses	-2.7	-2.6	0.1
Other	-0.8	-0.4	0.4
OpCF	114.8	174.3	59.5
Capex	-19.1	-24.8	-5.8
Interest received	4.3	2.9	-1.4
Other	0.7	0.5	-0.2
Cash flow before financing needs	100.7	152.8	52.1

Source: The Company, IBG Research

Strong momentum in the Balkans more than offset soft performance in Greece: Revenues from Greek operations rose by 2.0% y-o-y to EUR 269m in 1H18, as the downward trends during the school period that were persisted in October and November, were reversed during the Christmas Season. Revenues from Cyprus grew by 5% y-o-y at EUR 49.4m, posting a material acceleration compared to the previous financial year (+2.3% y-o-y in FY16/17). Bulgaria maintained its robust growth momentum with revenues growing by 23% y-o-y at EUR 49.3m on the back of market share gains and incremental revenues from the new store in Stara-Zagora that commenced operation in November 2016. Revenues from Romania posted an impressive 54% y-o-y sales growth at the level of EUR 61.0m in 1H18, on the back of market share gains and the contribution of new stores. Finally, group's franchise stores in Serbia, Bosnia, FYROM, Albania and Kosovo recorded revenues of EUR 14.4m in 1H18 (+25% y-o-y).

On the whole, sales from foreign markets grew by 26% y-o-y to EUR 174m in 1H18, accounting for 39% of consolidated revenues versus 34% in 1H17. On the EBITDA front, Greek operations remain the key contributor generating 56% of total EBITDA, albeit at a fast declining pace (Greece accounted for 61.5% of group's EBITDA in 1H17). We highlight the beyond expectations performance of Romanian activities (1H18 EBITDA up 54% y-o-y, EBITDA margin of 39%), the continuation of the solid momentum in Bulgaria (EBITDA up 25% y-o-y in 1H18), as well as the soft performance of Greek operations (including franchise stores.





Performance per country division

EUR m	1H17	1H18	у-о-у
Greece	263.6	268.9	2.0%
Other (Franshise stores)	11.5	14.4	25.2%
Greece & Other	275.0	283.3	3.0%
% of total sales	68.4%	64.0%	-450bps
Cyprus	47.0	49.4	5.1%
% of total sales	11.7%	11.2%	-50bps
Bulgaria	40.1	49.3	22.7%
% of total sales	10.0%	11.1%	110bps
Romania	39.7	61.0	53.6%
% of total sales	9.9%	13.8%	390bps
Group Sales	401.9	443.0	10.2%
Greece & Other	140.7	141.7	0.7%
% margin	51.2%	50.0%	-110bps
Cyprus	24.1	25.1	4.0%
% margin	51.3%	50.7%	-50bps
Bulgaria	20.2	24.7	22.6%
% margin	50.3%	50.2%	-10bps
Romania	20.7	31.4	51.4%
% margin	52.3%	51.5%	-70bps
Group Gross profits	205.7	223.0	8.4%
% margin	51.2%	50.3%	-90bps
Greece & Other	72.2	72.3	0.1%
% margin	26.3%	25.5%	-80bps
Cyprus	16.7	17.0	2.1%
% margin	35.4%	34.4%	-100bps
Bulgaria	13.1	16.3	24.5%
% margin	32.6%	33.0%	50bps
Romania	15.4	23.7	53.8%
% margin	38.8%	38.9%	10bps
Group EBITDA	117.3	129.2	10.2%
% margin	29.2%	29.2%	

Source: The Company, IBG Research

Double-digit growth for high-margin product categories: Per product category, home products expanded their portion on total sales by 80bps y-o-y to 30% in 1H18, as the turnover of this category jumped by 13% y-o-y to EUR 133m. Seasonal products accounted for 25.9% of total sales, displaying an impressive 11.5% y-o-y sales increase, while stationery sales also increased by a modest 6% y-o-y, reflecting the soft consumer sentiment during the 'back to school' period. On top of that, 'Toys' category marked a 9.5% y-o-y sales growth in 1H18 thanks to the very good Christmas period, contributing 22.8% of group's top line. On the negative side, baby apparel category maintained its declining sales performance (-4% y-o-y in 1H18) on less favorable demographics in Greece.

Finally, the new product category 'Haberdashery & similar items' generated revenues of EUR 32m in 1H18 (+12% y-o-y), accounting for 7.3% of total sales.



Sales analysis per product category

EUR m	1H17	1H18	у-о-у
Toys	92.3	101.1	9.5%
% of total	23.0%	22.8%	-10bps
Baby apparel	24.1	23.3	-3.6%
% of total	6.0%	5.3%	-80bps
Stationery	36.4	38.7	6.3%
% of total	9.1%	8.7%	-30bps
Seasonal / Other	103.0	114.8	11.5%
% of total	25.6%	25.9%	30bps
Home products	117.5	133.0	13.2%
% of total	29.2%	30.0%	80bps
Haberdashery & similar	28.6	32.2	12.4%
% of total	7.1%	7.3%	10bps
Total Sales	401.9	443.0	10.2%

Source: The Company, IBG Research

New set of forecasts

We have fine-tuned our P&L forecast to take into account the positive impact from the growing contribution of Bulgaria and Romania to group's effective tax rate. We forecast revenues of EUR 746m (+9.4% y-o-y), EBITDA of EUR 212m (+9% y-o-y) and net profits of EUR 144m (+10% y-o-y) for FY18, assuming an effective tax rate of 23.6% (old forecast for 24.5%). Jumbo is expected to post solid EPS accretion in the medium-term (EPS GAGR of 13% over the next 5 years) on the back of a rosy macro outlook in the Balkans and the gradual improvement of consumer sentiment in Greece.

Forecast Changes for financial years 2018-2022

EUR m	FY 2018f	FY 2019f	FY 2020f	FY 2021f	FY 2022f
Sales - New	745.8	827.5	912.3	993.2	1,077.0
Sales - Old	745.8	827.1	911.5	992.0	1,075.4
New vs. Old	0 %	0%	0 %	0%	0%
EBITDA - New	212.0	249.1	282.2	312.3	343.6
EBITDA - Old	212.5	248.0	280.9	310.9	342.0
New vs. Old	0 %	0%	0 %	0%	0 %
Net profits - New	144.1	171.7	195.4	216.8	238.9
Net profits - Old	142.8	168.9	192.2	213.2	235.0
New vs. Old	1%	2%	2%	2%	2%

Source: IBG Research, Note: Jumbo's fiscal year ends on June 30



P&L Forecasts 2018-2022

EUR m	FY 2017	FY 2018f	FY 2019f	FY 2020f	FY 2021f	FY 2022f	CAGR 17-22f
Greece	449.6	458.7	478.0	504.5	528.3	551.9	4%
Cyprus	80.7	84.4	87.8	91.3	94.9	98.7	4%
Bulgaria	64.7	77.5	87.6	96.2	101.0	106.1	10%
Romania	65.6	99.8	143.1	184.3	228.9	276.3	33%
Other*	20.9	25.4	31.0	36.0	40.0	44.0	16%
Sales	681.4	745.8	827.5	912.3	993.2	1,077.0	10%
% change	6.9%	9.4%	11.0%	10.2%	8.9%	8.4%	
Cost of sales	-325.9	-362.1	-401.8	-445.7	-488.1	-532.6	
Gross profit	355.5	383.7	425.7	466.6	505.0	544.4	
% margin	52.2%	51.4%	51.4%	51.1%	50.8%	50.5%	
SGA	-182.5	-194.6	-202.1	-212.4	-223.3	-234.2	
SGA/sales	26.8%	26.1%	24.4%	23.3%	22.5%	21.7%	
Other income / expenses	-1.2	-1.6	-1.4	-1.4	-1.4	-1.4	
EBIT	171.8	187.5	222.3	252.8	280.3	308.8	
% margin	25.2%	25.1%	26.9%	27.7%	28.2%	28.7%	
Depreciation	23.0	24.5	26.8	29.4	32.0	34.7	
EBITDA	194.8	212.0	249.1	282.2	312.3	343.6	12%
% margin	28.6%	28.4%	30.1%	30.9%	31.4%	31.9%	
% change	6.0%	8.8%	17.5%	13.3%	10.7%	10.0%	
Net financials	1.6	1.2	2.5	3.0	3.5	4.0	
EBT	173.5	188.7	224.7	255.8	283.8	312.8	
Income taxes	-42.5	-44.6	-53.1	-60.4	-67.0	-73.9	
Effective tax rate	24.5%	23.6%	23.6%	23.6%	23.6%	23.6%	
Net profit	131.0	144.1	171.7	195.4	216.8	238.9	13%
% change	8.0%	10.0%	19.1%	13.8%	10.9%	10.2%	

Source: IBG Research, The Company, Note: Jumbo's fiscal year ends on June 30, * Sales from franchise stores in Western Balkans



Dividend policy

Management has a strict rule to distribute at least 1/3 of group's net profits to shareholders. The new feature in the dividend policy is the distribution of an interim dividend for 2 consecutive years i.e. EUR 0.1728/share for FY18, EUR 0.18/share for FY17.

Despite the ample liquidity, we expect Chairman Vakakis to remain conservative on the dividend front. We have set the dividend payout ratio at 38% over our forecast period, driving our DPS projections at EUR 0.40 for FY18 and EUR 0.48 for FY19. The implied dividend yield is a mediocre 3.0-4.0% over the next couple of years.

However, we view that the company may adopt a more generous dividend policy in the next years on the back of strong free cash flow that is expected to drive Jumbo's net cash position well above the EUR 350m mark in FY19.

DPS forecasts 2018-2022

EUR m	FY 2017	FY 2018f	FY 2019f	FY 2020f	FY 2021f	FY 2022f
Earnings per share	0.96	1.06	1.26	1.44	1.59	1.76
Dividend payout	37.4%	38.0%	38.0%	38.0%	38.0%	38.0%
DPS (EUR per share)	0.36	0.40	0.48	0.55	0.61	0.67
Dividend yield	2.5%	2.8%	3.4%	3.8%	4.2%	4.7%
Interim dividend (EUR per share)	0.1800	0.1728	0.2058	0.2342	0.2599	0.2864

Source: The Company, IBG Research, Note: Jumbo's fiscal year ends on June 30

Free cash flow

We stick to our expectation for solid free cash flow generation in the medium-term driven by strong earnings potential that will more than offset higher income taxes, increased working capital needs and relatively high capex. In particular, we expect FCF of EUR 95m for FY18 and EUR 113m for FY19, assuming capex of EUR 45m and EUR 50m respectively. On our estimates, Jumbo's net cash position will reach EUR 278m in FY18 and EUR 359m in FY19, accounting for more than 18% of its current MCAP.

Projected FCF 2018-2022

EUR m	FY 2017	FY 2018f	FY 2019f	FY 2020f	FY 2021f	FY 2022f
EBITDA	194.8	212.0	249.1	282.2	312.3	343.6
Income taxes	-44.7	-44.6	-53.1	-60.4	-67.0	-73.9
Interest expenses	1.4	1.2	2.5	3.0	3.5	4.0
Working capital needs	-41.6	-30.9	-36.5	-35.5	-35.7	-37.5
Capex	-38.0	-45.0	-50.0	-50.0	-50.0	-50.0
Other	9.7	2.6	0.5	0.5	0.4	0.5
Free cash flow	81.5	95.3	112.5	139.8	163.5	186.6
% of MCAP	3.7%	4.9%	5.8%	7.2%	8.4%	9.6%
Net cash	206.8	277.6	358.9	461.4	582.5	722.1
% of MCAP	9.5%	14.3%	18.4%	23.7%	29.9%	37.1%

Source: The Company, IBG Research, Note: Jumbo's fiscal year ends on June 30





Valuation & Rating

We set our target price at **EUR 17.00/share** (vs. EUR 19.00/share previously) on the back of the upward revision of the discount rate (WACC) used in our DCF mode, as a result of elevated country risks (GGB yield has increased to 4.37% on March 5 versus 3.73% a month ago) and group's very low leverage. In particular, we have raised the discount rate (WACC) at 10.0% from 9.0% assuming: a) cost of equity of 11.4% (vs. 10.8% previously) based on a normalized risk-free rate of 3.5% and a market risk premium of 7.9% (vs. 7.2% before), b) a (pre-tax) cost of debt of 3.0% and c) an 85% gearing ratio (vs. 80% previously). We maintained the terminal growth rate at 2.0% due to the presence of Jumbo in the markets of Romania and Bulgaria that currently display solid growth potential.

We have used group's projected net cash position in FY18, while we have included in our valuation the book value of group's other assets (i.e. Bank of Cyprus shares) as presented in 1H18 IFRS statements. We stick to our assumptions for capex needs of EUR 50m and working capital needs of around EUR 36m over our forecast period. Our new target price stands 19% above current price levels, thus we re-affirm our 'Buy' our rating on Jumbo.

DCF Valuation

EUR m	2019f	2020f	2021f	2022f
EBIT	222	253	280	309
Notional tax	-53	-61	-67	-74
Depreciation & Provision	27	30	32	35
CAPEX	-50	-50	-50	-50
Δ (WC)	-36	-36	-36	-38
Free Cash Flow to the Firm	109.8	136.5	159.7	182.4
WACC	10.0%	10.0%	10.0%	10.0%
PV of FCFF 2019-2022	95.1	107.5	114.3	118.6
Sum of PV of FCFF 2019-2022	436			
Terminal Growth Rate (Perpetuity)	2.0%			
Terminal Value (Perpetuity)	1,508			
Enterprise Value	1,943			
Less: Net Debt / (Cash) FY18e	-359			
Plus: Other assets	7			
Equity value	2,309			
No of shares	136.1			
Target price	17.00			

Source: IBG Research

We have performed a sensitivity analysis of our valuation results with respect to the discount rate and the perpetuity growth rate. Our sensitivity analysis yields a price range between **EUR 15.20 – 19.30** per share and in particular a 100bps reduction in the discount rate will add **EUR 0.50/share or 3.5% to our target price** and vice-versa.

DCF valuation sensitivity - WACC and perpetuity rate (in EUR)

	Weighted Average Cost of Capital				
	EUR/share	9.0%	10.0%	11.0%	
Terminal	1.0%	16.10	15.60	15.20	
Growth rate	2.0%	17.50	17.00	16.40	
	3.0%	19.30	18.70	18.10	

Source: IBG Research



Jumbo	:	Summary	tab	les
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PROFIT & LOSS (EURm)	06/2015	06/2016	06/2017	06/2018e	06/2019e	06/2020e
Sales	583	638	681	746	827	912
Cost of Sales & Operating Costs	-423	-454	-487	-534	-578	-630
Non Recurrent Expenses/Income	0.0	0.0	0.0	0.0	0.0	0.0
EBITDA	159	184	195	212	249	282
EBITDA (adj.)*	159	184	195	212	249	282
Depreciation	-21.3	-22.7	-23.0	-24.5	-26.8	-29.4
EBITA	138	161	172	188	222	253
EBITA (adj)*	138	161	172	188	222	253
Amortisations and Write Downs	0.0	0.0	0.0	0.0	0.0	0.0
EBIT	138	161	172	188	222	253
EBIT (adj.)*	138	161	172	188	222	253
Net Financial Interest	1.7	1.9	1.8	1.2	2.5	3.0
Other Financials	0.0	0.0	0.0	0.0	0.0	0.0
Associates	-2.7	2.2	-0.2	0.0	0.0	0.0
Other Non Recurrent Items	0.0	0.0	0.0	0.0	0.0	0.0
Earnings Before Tax (EBT)	137	165	173	189	225	256
Tax	-32.1	-43.9	-42.5	-44.6	-53.1	-60.4
Tax rate	23.4%	26.6%	24.5%	23.6%	23.6%	23.6%
Discontinued Operations	0.0	0.0	0.0	0.0	0.0	0.0
Minorities	0.0	0.0	0.0	0.0	0.0	0.0
Net Profit (reported)	105	121	131	144	172	195
Net Profit (adj.)	107	119	131	144	172	195
CASH FLOW (EURm)	06/2015	06/2016	06/2017	06/2018e	06/2019e	06/2020e
Cash Flow from Operations before change in NWC	130	142	152	171	199	225
Change in Net Working Capital	8.2	-23.1	-41.6	-30.9	-36.5	-35.5
Cash Flow from Operations	138	119	110	140	163	190
Capex	-59.1	-34.7	-38.0	-45.0	-50.0	-50.0
Net Financial Investments	-3.4	0.1	9.1	0.0	0.0	0.0
Free Cash Flow	75.7	84.6	81.5	95.3	113	140
Dividends	-49.0	0.0	-110	-24.5	-31.3	-37.2
Other (incl. Capital Increase & share buy backs)	2.9	13.6 98.2	-14.9	0.0	0.0	0.0 103
Change in Net Debt	29.6		-43.5	70.8	81.3	
NOPLAT	97.9	114	122	133	158	180
NOPLAT BALANCE SHEET & OTHER ITEMS (EURm)	97.9 06/2015	114 06/2016	122 06/2017	133 06/2018e	158 06/2019e	180 06/2020e
NOPLAT BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets	97.9 06/2015 498	114 06/2016 499	122 06/2017 515	133 06/2018e 535	158 06/2019e 559	180 06/2020e 579
NOPLAT BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill)	97.9 06/2015 498 0.0	114 06/2016 499 0.0	122 06/2017 515 0.0	133 06/2018e 535 0.0	158 06/2019e 559 0.0	180 06/2020e 579 0.0
NOPLAT BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other	97.9 06/2015 498 0.0 35.2	06/2016 499 0.0 31.7	122 06/2017 515 0.0 31.4	133 06/2018e 535 0.0 29.3	158 06/2019e 559 0.0 29.3	180 06/2020e 579 0.0 29.3
NOPLAT BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets	97.9 06/2015 498 0.0 35.2 533	114 06/2016 499 0.0 31.7 530	06/2017 515 0.0 31.4 546	133 06/2018e 535 0.0 29.3 565	158 06/2019e 559 0.0 29.3 588	180 06/2020e 579 0.0 29.3 609
NOPLAT BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories	97.9 06/2015 498 0.0 35.2 533 198	114 06/2016 499 0.0 31.7 530 197	122 06/2017 515 0.0 31.4 546 239	133 06/2018e 535 0.0 29.3 565 260	158 06/2019e 559 0.0 29.3 588 292	180 06/2020e 579 0.0 29.3 609 327
NOPLAT BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables	97.9 06/2015 498 0.0 35.2 533 198 48.8	114 06/2016 499 0.0 31.7 530 197 77.0	122 06/2017 515 0.0 31.4 546 239 105	133 06/2018e 535 0.0 29.3 565 260 112	158 06/2019e 559 0.0 29.3 588 292 122	180 06/2020e 579 0.0 29.3 609 327 132
NOPLAT BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets	97.9 06/2015 498 0.0 35.2 533 198 48.8 11.7	114 06/2016 499 0.0 31.7 530 197 77.0 10.4	122 06/2017 515 0.0 31.4 546 239 105 3.2	133 06/2018e 535 0.0 29.3 565 260 112 3.2	158 06/2019e 559 0.0 29.3 588 292 122 3.2	180 06/2020e 579 0.0 29.3 609 327 132 3.2
NOPLAT BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-)	97.9 06/2015 498 0.0 35.2 533 198 48.8 11.7 -299	114 06/2016 499 0.0 31.7 530 197 77.0 10.4 -395	122 06/2017 515 0.0 31.4 546 239 105 3.2 -366	133 06/2018e 535 0.0 29.3 565 260 112 3.2 -437	158 06/2019e 559 0.0 29.3 588 292 122 3.2 -518	180 06/2020e 579 0.0 29.3 609 327 132 3.2 -621
NOPLAT BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets	97.9 06/2015 498 0.0 35.2 533 198 48.8 11.7 -299 557	114 06/2016 499 0.0 31.7 530 197 77.0 10.4 -395 679	122 06/2017 515 0.0 31.4 546 239 105 3.2 -366 713	133 06/2018e 535 0.0 29.3 565 260 112 3.2 -437 812	158 06/2019e 559 0.0 29.3 588 292 122 3.2 -518 935	180 06/2020e 579 0.0 29.3 609 327 132 3.2 -621 1,083
NOPLAT BALANCE SHEET & OTHER ITEMS (EURM) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets	97.9 06/2015 498 0.0 35.2 533 198 48.8 11.7 -299 557 1,090	114 06/2016 499 0.0 31.7 530 197 77.0 10.4 -395 679 1,209	122 06/2017 515 0.0 31.4 546 239 105 3.2 -366 713 1,260	133 06/2018e 535 0.0 29.3 565 260 112 3.2 -437 812 1,377	158 06/2019e 559 0.0 29.3 588 292 122 3.2 -518 935 1,523	180 06/2020e 579 0.0 29.3 609 327 132 3.2 -621 1,083 1,692
NOPLAT BALANCE SHEET & OTHER ITEMS (EURM) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity	97.9 06/2015 498 0.0 35.2 533 198 48.8 11.7 -299 557 1,090 797	114 06/2016 499 0.0 31.7 530 197 77.0 10.4 -395 679 1,209 916	122 06/2017 515 0.0 31.4 546 239 105 3.2 -366 713 1,260 962	133 06/2018e 535 0.0 29.3 565 260 112 3.2 -437 812 1,377 1,081	158 06/2019e 559 0.0 29.3 588 292 122 3.2 -518 935 1,523 1,222	180 06/2020e 579 0.0 29.3 609 327 132 3.2 -621 1,083 1,692 1,380
NOPLAT BALANCE SHEET & OTHER ITEMS (EURM) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority	97.9 06/2015 498 0.0 35.2 533 198 48.8 11.7 -299 557 1,090 797 0.0	114 06/2016 499 0.0 31.7 530 197 77.0 10.4 -395 679 1,209 916 0.0	122 06/2017 515 0.0 31.4 546 239 105 3.2 -366 713 1,260 962 0.0	133 06/2018e 535 0.0 29.3 565 260 112 3.2 -437 812 1,377 1,081 0.0	158 06/2019e 559 0.0 29.3 588 292 122 3.2 -518 935 1,523 1,222 0.0	180 06/2020e 579 0.0 29.3 609 327 132 3.2 -621 1,083 1,692 1,380 0.0
NOPLAT BALANCE SHEET & OTHER ITEMS (EURM) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity	97.9 06/2015 498 0.0 35.2 533 198 48.8 11.7 -299 557 1,090 797 0.0 797	114 06/2016 499 0.0 31.7 530 197 77.0 10.4 -395 679 1,209 916 0.0 916	122 06/2017 515 0.0 31.4 546 239 105 3.2 -366 713 1,260 962 0.0 962	133 06/2018e 535 0.0 29.3 565 260 112 3.2 -437 812 1,377 1,081 0.0 1,081	158 06/2019e 559 0.0 29.3 588 292 122 3.2 -518 935 1,523 1,222 0.0 1,222	180 06/2020e 579 0.0 29.3 609 327 132 3.2 -621 1,083 1,692 1,380 0.0 1,380
NOPLAT BALANCE SHEET & OTHER ITEMS (EURM) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt	97.9 06/2015 498 0.0 35.2 533 198 48.8 11.7 -299 557 1,090 797 0.0 797 144	114 06/2016 499 0.0 31.7 530 197 77.0 10.4 -395 679 1,209 916 0.0 916 144	122 06/2017 515 0.0 31.4 546 239 105 3.2 -366 713 1,260 962 0.0 962 144	133 06/2018e 535 0.0 29.3 565 260 112 3.2 -437 812 1,377 1,081 0.0 1,081 144	158 06/2019e 559 0.0 29.3 588 292 122 3.2 -518 935 1,523 1,222 0.0 1,222 144	180 06/2020e 579 0.0 29.3 609 327 132 3.2 -621 1,083 1,692 1,380 0.0 1,380 144
NOPLAT BALANCE SHEET & OTHER ITEMS (EURM) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions	97.9 06/2015 498 0.0 35.2 533 198 48.8 11.7 -299 557 1,090 797 0.0 797 144 6.0	114 06/2016 499 0.0 31.7 530 197 77.0 10.4 -395 679 1,209 916 0.0 916 144 7.7	122 06/2017 515 0.0 31.4 546 239 105 3.2 -366 713 1,260 962 0.0 962 144 7.1	133 06/2018e 535 0.0 29.3 565 260 112 3.2 -437 812 1,377 1,081 0.0 1,081 144 7.6	158 06/2019e 559 0.0 29.3 588 292 122 3.2 -518 935 1,523 1,222 0.0 1,222 144 8.1	180 06/2020e 579 0.0 29.3 609 327 132 3.2 -621 1,083 1,692 1,380 0.0 1,380 144 8.6
NOPLAT BALANCE SHEET & OTHER ITEMS (EURM) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities	97.9 06/2015 498 0.0 35.2 533 198 48.8 11.7 -299 557 1,090 797 0.0 797 144 6.0 19.9	114 06/2016 499 0.0 31.7 530 197 77.0 10.4 -395 679 1,209 916 0.0 916 144 7.7 13.6	122 06/2017 515 0.0 31.4 546 239 105 3.2 -366 713 1,260 962 0.0 962 144 7.1 12.7	133 06/2018e 535 0.0 29.3 565 260 112 3.2 -437 812 1,377 1,081 0.0 1,081 144 7.6 12.7	158 06/2019e 559 0.0 29.3 588 292 122 3.2 -518 935 1,523 1,222 0.0 1,222 144 8.1 12.7	180 06/2020e 579 0.0 29.3 609 327 132 3.2 -621 1,083 1,692 1,380 0.0 1,380 144 8.6 12.7
NOPLAT BALANCE SHEET & OTHER ITEMS (EURM) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities	97.9 06/2015 498 0.0 35.2 533 198 48.8 11.7 -299 557 1,090 797 0.0 797 144 6.0 19.9 170	114 06/2016 499 0.0 31.7 530 197 77.0 10.4 -395 679 1,209 916 0.0 916 144 7.7 13.6 165	122 06/2017 515 0.0 31.4 546 239 105 3.2 -366 713 1,260 962 0.0 962 144 7.1 12.7 164	133 06/2018e 535 0.0 29.3 565 260 112 3.2 -437 812 1,377 1,081 0.0 1,081 144 7.6 12.7 165	158 06/2019e 559 0.0 29.3 588 292 122 3.2 -518 935 1,523 1,222 0.0 1,222 144 8.1 12.7 165	180 06/2020e 579 0.0 29.3 609 327 132 3.2 -621 1,083 1,692 1,380 0.0 1,380 144 8.6 12.7 166
NOPLAT BALANCE SHEET & OTHER ITEMS (EURM) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities Short term interest bearing debt	97.9 06/2015 498 0.0 35.2 533 198 48.8 11.7 -299 557 1,090 797 0.0 797 144 6.0 19.9 170 2.9	114 06/2016 499 0.0 31.7 530 197 77.0 10.4 -395 679 1,209 916 0.0 916 144 7.7 13.6 165 0.2	122 06/2017 515 0.0 31.4 546 239 105 3.2 -366 713 1,260 962 0.0 962 144 7.1 12.7 164 14.8	133 06/2018e 535 0.0 29.3 565 260 112 3.2 -437 812 1,377 1,081 0.0 1,081 144 7.6 12.7 165 14.8	158 06/2019e 559 0.0 29.3 588 292 122 3.2 -518 935 1,523 1,222 0.0 1,222 144 8.1 12.7 165 14.8	180 06/2020e 579 0.0 29.3 609 327 132 3.2 -621 1,083 1,692 1,380 0.0 1,380 144 8.6 12.7 166 14.8
NOPLAT BALANCE SHEET & OTHER ITEMS (EURM) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities	97.9 06/2015 498 0.0 35.2 533 198 48.8 11.7 -299 557 1,090 797 0.0 797 144 6.0 19.9 170	114 06/2016 499 0.0 31.7 530 197 77.0 10.4 -395 679 1,209 916 0.0 916 144 7.7 13.6 165	122 06/2017 515 0.0 31.4 546 239 105 3.2 -366 713 1,260 962 0.0 962 144 7.1 12.7 164	133 06/2018e 535 0.0 29.3 565 260 112 3.2 -437 812 1,377 1,081 0.0 1,081 144 7.6 12.7 165	158 06/2019e 559 0.0 29.3 588 292 122 3.2 -518 935 1,523 1,222 0.0 1,222 144 8.1 12.7 165	180 06/2020e 579 0.0 29.3 609 327 132 3.2 -621 1,083 1,692 1,380 0.0 1,380 144 8.6 12.7 166
NOPLAT BALANCE SHEET & OTHER ITEMS (EURM) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities Short term interest bearing debt Trade payables	97.9 06/2015 498 0.0 35.2 533 198 48.8 11.7 -299 557 1,090 797 0.0 797 144 6.0 19.9 170 2.9 51.4	114 06/2016 499 0.0 31.7 530 197 77.0 10.4 -395 679 1,209 916 0.0 916 144 7.7 13.6 165 0.2 39.1	122 06/2017 515 0.0 31.4 546 239 105 3.2 -366 713 1,260 962 0.0 962 144 7.1 12.7 164 14.8 39.8	133 06/2018e 535 0.0 29.3 565 260 112 3.2 -437 812 1,377 1,081 0.0 1,081 144 7.6 12.7 165 14.8 41.7	158 06/2019e 559 0.0 29.3 588 292 122 3.2 -518 935 1,523 1,222 0.0 1,222 144 8.1 12.7 165 14.8 42.9	180 06/2020e 579 0.0 29.3 609 327 132 3.2 -621 1,083 1,692 1,380 0.0 1,380 144 8.6 12.7 166 14.8 45.2
NOPLAT BALANCE SHEET & OTHER ITEMS (EURM) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities Short term interest bearing debt Trade payables Other current liabilities	97.9 06/2015 498 0.0 35.2 533 198 48.8 11.7 -299 557 1,090 797 0.0 797 144 6.0 19.9 170 2.9 51.4 69.0	114 06/2016 499 0.0 31.7 530 197 77.0 10.4 -395 679 1,209 916 0.0 916 144 7.7 13.6 165 0.2 39.1 89.1	122 06/2017 515 0.0 31.4 546 239 105 3.2 -366 713 1,260 962 0.0 962 144 7.1 12.7 164 14.8 39.8 79.0	133 06/2018e 535 0.0 29.3 565 260 112 3.2 -437 812 1,377 1,081 0.0 1,081 144 7.6 12.7 165 14.8 41.7 74.3	158 06/2019e 559 0.0 29.3 588 292 122 3.2 -518 935 1,523 1,222 0.0 1,222 144 8.1 12.7 165 14.8 42.9 78.6	180 06/2020e 579 0.0 29.3 609 327 132 3.2 -621 1,083 1,692 1,380 0.0 1,380 144 8.6 12.7 166 14.8 45.2 85.9
NOPLAT BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities Short term interest bearing debt Trade payables Other current liabilities Total Current Liabilities Total Current Liabilities	97.9 06/2015 498 0.0 35.2 533 198 48.8 11.7 -299 557 1,090 797 0.0 797 144 6.0 19.9 170 2.9 51.4 69.0 123	114 06/2016 499 0.0 31.7 530 197 77.0 10.4 -395 679 1,209 916 0.0 916 144 7.7 13.6 165 0.2 39.1 89.1 128	122 06/2017 515 0.0 31.4 546 239 105 3.2 -366 713 1,260 962 0.0 962 144 7.1 12.7 164 14.8 39.8 79.0 134	133 06/2018e 535 0.0 29.3 565 260 112 3.2 -437 812 1,377 1,081 0.0 1,081 144 7.6 12.7 165 14.8 41.7 74.3 131	158 06/2019e 559 0.0 29.3 588 292 122 3.2 -518 935 1,523 1,222 0.0 1,222 144 8.1 12.7 165 14.8 42.9 78.6 136	180 06/2020e 579 0.0 29.3 609 327 132 3.2 -621 1,083 1,692 1,380 0.0 1,380 144 8.6 12.7 166 14.8 45.2 85.9 146
NOPLAT BALANCE SHEET & OTHER ITEMS (EURM) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities Short term interest bearing debt Trade payables Other current liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Liabilities and Shareholders' Equity	97.9 06/2015 498 0.0 35.2 533 198 48.8 11.7 -299 557 1,090 797 0.0 797 144 6.0 19.9 170 2.9 51.4 69.0 123 1,090	114 06/2016 499 0.0 31.7 530 197 77.0 10.4 -395 679 1,209 916 0.0 916 144 7.7 13.6 165 0.2 39.1 89.1 128 1,209	122 06/2017 515 0.0 31.4 546 239 105 3.2 -366 713 1,260 962 0.0 962 144 7.1 12.7 164 14.8 39.8 79.0 134 1,260	133 06/2018e 535 0.0 29.3 565 260 112 3.2 -437 812 1,377 1,081 0.0 1,081 144 7.6 12.7 165 14.8 41.7 74.3 131 1,377	158 06/2019e 559 0.0 29.3 588 292 122 3.2 -518 935 1,523 1,222 0.0 1,222 144 8.1 12.7 165 14.8 42.9 78.6 136 1,523	180 06/2020e 579 0.0 29.3 609 327 132 3.2 -621 1,083 1,692 1,380 0.0 1,380 144 8.6 12.7 166 14.8 45.2 85.9 146 1,692
NOPLAT BALANCE SHEET & OTHER ITEMS (EURM) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities Short term interest bearing debt Trade payables Other current liabilities Total Current Liabilities Total Liabilities Total Liabilities and Shareholders' Equity Net Capital Employed Net Working Capital	97.9 06/2015 498 0.0 35.2 533 198 48.8 11.7 -299 557 1,090 797 0.0 797 144 6.0 19.9 170 2.9 51.4 69.0 123 1,090 671 207	114 06/2016 499 0.0 31.7 530 197 77.0 10.4 -395 679 1,209 916 0.0 916 144 7.7 13.6 165 0.2 39.1 89.1 128 1,209 687 245	122 06/2017 515 0.0 31.4 546 239 105 3.2 -366 713 1,260 962 0.0 962 144 7.1 12.7 164 14.8 39.8 79.0 134 1,260 775 307	133 06/2018e 535 0.0 29.3 565 260 112 3.2 -437 812 1,377 1,081 0.0 1,081 144 7.6 12.7 165 14.8 41.7 74.3 131 1,377 824 334	158 06/2019e 559 0.0 29.3 588 292 122 3.2 -518 935 1,523 1,222 0.0 1,222 144 8.1 12.7 165 14.8 42.9 78.6 136 1,523 884 374	180 06/2020e 579 0.0 29.3 609 327 132 3.2 -621 1,083 1,692 1,380 0.0 1,380 144 8.6 12.7 166 14.8 45.2 85.9 146 1,692 940 417
NOPLAT BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets That Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities Short term interest bearing debt Trade payables Other current liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Liabilities and Shareholders' Equity Net Capital Employed	97.9 06/2015 498 0.0 35.2 533 198 48.8 11.7 -299 557 1,090 797 0.0 797 144 6.0 19.9 170 2.9 51.4 69.0 123 1,090 671	114 06/2016 499 0.0 31.7 530 197 77.0 10.4 -395 679 1,209 916 0.0 916 144 7.7 13.6 165 0.2 39.1 89.1 128 1,209 687	122 06/2017 515 0.0 31.4 546 239 105 3.2 -366 713 1,260 962 0.0 962 144 7.1 12.7 164 14.8 39.8 79.0 134 1,260 775	133 06/2018e 535 0.0 29.3 565 260 112 3.2 -437 812 1,377 1,081 0.0 1,081 144 7.6 12.7 165 14.8 41.7 74.3 131 1,377 824	158 06/2019e 559 0.0 29.3 588 292 122 3.2 -518 935 1,523 1,222 0.0 1,222 144 8.1 12.7 165 14.8 42.9 78.6 136 1,523 884	180 06/2020e 579 0.0 29.3 609 327 132 3.2 -621 1,083 1,692 1,380 0.0 1,380 144 8.6 12.7 166 14.8 45.2 85.9 146 1,692 940
NOPLAT BALANCE SHEET & OTHER ITEMS (EURM) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities Short term interest bearing debt Trade payables Other current liabilities Total Current Liabilities Total Liabilities Total Liabilities and Shareholders' Equity Net Capital Employed Net Working Capital GROWTH & MARGINS	97.9 06/2015 498 0.0 35.2 533 198 48.8 11.7 -299 557 1,090 797 0.0 797 144 6.0 19.9 170 2.9 51.4 69.0 123 1,090 671 207	114 06/2016 499 0.0 31.7 530 197 77.0 10.4 -395 679 1,209 916 0.0 916 144 7.7 13.6 165 0.2 39.1 89.1 128 1,209 687 245	122 06/2017 515 0.0 31.4 546 239 105 3.2 -366 713 1,260 962 0.0 962 144 7.1 12.7 164 14.8 39.8 79.0 134 1,260 775 307	133 06/2018e 535 0.0 29.3 565 260 112 3.2 -437 812 1,377 1,081 0.0 1,081 144 7.6 12.7 165 14.8 41.7 74.3 131 1,377 824 334 06/2018e	158 06/2019e 559 0.0 29.3 588 292 122 3.2 -518 935 1,523 1,222 0.0 1,222 144 8.1 12.7 165 14.8 42.9 78.6 136 1,523 884 374	180 06/2020e 579 0.0 29.3 609 327 132 3.2 -621 1,083 1,692 1,380 0.0 1,380 144 8.6 12.7 166 14.8 45.2 85.9 146 1,692 940 417 06/2020e
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NOPLAT BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities Short term interest bearing debt Trade payables Other current liabilities Total Current Liabilities Total Liabilities and Shareholders' Equity Net Capital Employed Net Working Capital GROWTH & MARGINS Sales growth EBITDA (adj.)* growth	97.9 06/2015 498 0.0 35.2 533 198 48.8 11.7 -299 557 1,090 797 0.0 797 144 6.0 19.9 170 2.9 51.4 69.0 123 1,090 671 207	114 06/2016 499 0.0 31.7 530 197 77.0 10.4 -395 679 1,209 916 0.0 916 144 7.7 13.6 165 0.2 39.1 89.1 128 1,209 687 245 06/2016 9.4% 15.3%	122 06/2017 515 0.0 31.4 546 239 105 3.2 -366 713 1,260 962 0.0 962 144 7.1 12.7 164 14.8 39.8 79.0 134 1,260 775 307 06/2017 6.9% 6.0%	133 06/2018e 535 0.0 29.3 565 260 112 3.2 -437 812 1,377 1,081 0.0 1,081 144 7.6 12.7 165 14.8 41.7 74.3 131 1,377 824 334 06/2018e 9.4% 8.8%	158 06/2019e 559 0.0 29.3 588 292 122 3.2 -518 935 1,523 1,222 0.0 1,222 144 8.1 12.7 165 14.8 42.9 78.6 136 1,523 884 374 06/2019e 11.0% 17.5%	180 06/2020e 579 0.0 29.3 609 327 132 3.2 -621 1,083 1,692 1,380 0.0 1,380 144 8.6 12.7 166 14.8 45.2 85.9 146 1,692 940 417 06/2020e 10.2% 13.3%

06/2019e

19.1%



06/2020e

13.8%

Jumbo :	Summary	tables
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GROWTH & MARGINS

Net Profit growth

VALUATION	06/2015	06/2016	06/2017	06/2018e	06/2019e	06/2020e
DPS	0.00	0.63	0.36	0.40	0.48	0.55
BVPS	5.86	6.73	7.07	7.95	8.98	10.14
EPS (adj.)	0.79	0.87	0.96	1.06	1.26	1.44
EPS (reported)	0.77	0.89	0.96	1.06	1.26	1.44
Average diluted number of shares	136.1	136.1	136.1	136.1	136.1	136.1
PER SHARE DATA (EUR)***	06/2015	06/2016	06/2017	06/2018e	06/2019e	06/2020e
ROCE (adj.)/WACC	1.5	1.6	1.4	1.5	1.7	1.8
WACC	9.3%	9.5%	10.3%	10.0%	10.0%	10.0%
ROCE (adj.)	13.9%	15.4%	14.8%	15.3%	16.9%	18.0%
ROE (average)	13.9%	13.9%	14.0%	14.1%	14.9%	15.0%
NWC/Sales	35.5%	38.4%	45.1%	44.7%	45.3%	45.7%
Capex/Sales	10.2%	5.4%	5.6%	6.0%	6.0%	5.5%
Capex/D&A	277.3%	152.7%	165.3%	183.9%	186.4%	170.3%
Interest cover (EBITDA/Fin.interest)	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.
Net Debt/EBITDA	-1.0	-1.4	-1.1	-1.3	-1.4	-1.6
Net Debt/Equity	-0.2	-0.3	-0.2	-0.3	-0.3	-0.3
RATIOS	06/2015	06/2016	06/2017	06/2018e	06/2019e	06/2020e
EBIT (adj)* margin	23.7%	25.3%	25.2%	25.1%	26.9%	27.7%
EBITA (adj)* margin	23.7%	25.3%	25.2%	25.1%	26.9%	27.7%
EBITDA (adj)* margin	27.3%	28.8%	28.6%	28.4%	30.1%	30.9%
DPS adj. growth	n.m.	n.m.	-42.9%	11.8%	19.1%	13.8%
EPS adj. growth	6.2%	10.7%	10.1%	10.0%	19.1%	13.8%

06/2015

6.2%

06/2016

10.7%

06/2017

10.1%

06/2018e

10.0%

VALUATION	06/2015	06/2016	06/2017	06/2018e	06/2019e	06/2020e
EV/Sales	1.4	2.1	2.9	2.2	1.9	1.6
EV/EBITDA	5.2	7.2	10.0	7.8	6.3	5.2
EV/EBITDA (adj.)*	5.2	7.2	10.0	7.8	6.3	5.2
EV/EBITA	6.1	8.3	11.4	8.8	7.1	5.8
EV/EBITA (adj.)*	6.1	8.3	11.4	8.8	7.1	5.8
EV/EBIT	6.1	8.3	11.4	8.8	7.1	5.8
EV/EBIT (adj.)*	6.1	8.3	11.4	8.8	7.1	5.8
P/E (adj.)	9.4	13.5	16.6	13.5	11.3	10.0
P/BV	1.3	1.8	2.3	1.8	1.6	1.4
Total Yield Ratio	0.0%	6.9%	1.3%	1.6%	1.9%	2.2%
EV/CE	1.2	1.8	2.4	1.9	1.7	1.5
OpFCF yield	7.8%	5.3%	3.3%	4.9%	5.8%	7.2%
OpFCF/EV	9.5%	6.4%	3.7%	5.8%	7.1%	9.5%
Payout ratio	0.0%	70.7%	37.4%	38.0%	38.0%	38.0%
Dividend yield (gross)	0.0%	5.3%	2.5%	2.8%	3.4%	3.8%

EV AND MKT CAP (EURm)	06/2015	06/2016	06/2017	06/2018e	06/2019e	06/2020e
Price** (EUR)	7.42	11.78	16.00	14.30	14.30	14.30
Outstanding number of shares for main stock	136.1	136.1	136.1	136.1	136.1	136.1
Total Market Cap	1,010	1,603	2,177	1,946	1,946	1,946
Net Debt	-152	-250	-207	-278	-359	-461
o/w Cash & Marketable Securities (-)	-299	-395	-366	-437	-518	-621
o/w Gross Debt (+)	147	144	159	159	159	159
Other EV components	-22	-22	-14	-12	-12	-12
Enterprise Value (EV adj.)	835	1,331	1,956	1,656	1,575	1,472

Source: Company, Investment Bank of Greece estimates.

Notes

Company Description: Jumbo is the largest toys/babies apparel/bookstore/home/seasonal products retailer in the Greek market, also with presence in Cyprus, Bulgaria, Romania and Western Balkan countries through franchise agreements. The company has a successful business model based on its geographical sales network expansion strategy, a wide assortment of products and a competitive pricing policy. Currently, Jumbo operates 75 stores (51 in Greece, 5 in Cyprus, 9 in Bulgaria and 10 in Romania).

^{*} Where EBITDA (adj.) or EBITA (adj)= EBITDA (or EBITA) -/+ Non Recurrent Expenses/Income and where EBIT (adj)= EBIT-/+ Non Recurrent Expenses/Income - PPA amortisation
**Price (in local currency): Fiscal year end price for Historical Years and Current Price for current and forecasted years

Sector: General Retailers/Broadline Retailers



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% of companies in each rating category that are investment banking clients	0%	0%	0%	0%	0%	0%	

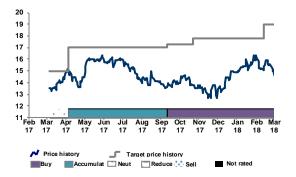
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Recommendation history for JUMBO

Date	Recommendation	Target price	Price at change date
06-Mar-18	Buy	17.00	14.30
13-Feb-18	Buy	19.00	15.04
23-Oct-17	Buy	17.80	13.75
11-Sep-17	Buy	17.30	13.60
05-Apr-17	Accumulate	17.00	15.00
16-Jan-17	Neutral	14.99	14.59
19-Oct-16	Buy	14.99	12.82
07-Mar-16	Neutral	12.20	10.95
20-Jan-16	Buy	11.80	9.80
30-Nov-15	Accumulate	10.60	9.65



Source: Factset & ESN, price data adjusted for stock splits. This chart shows Investment Bank of Greece continuing coverage of this stock; the current analyst may or may not have covered it over the entire period.

Risks to our forecasts and valuation

- Group's earnings performance is sensitive to FX movements (especially the EUR/USD currency pair) and the evolution of manufacturing costs in China.
- Challenging macroeconomic conditions in Greece that may have a negative impact in the company's financial performance, since as a retail
 company, Jumbo is affected by factors that influence consumer behaviour.
- Volatility in transport costs directly affects group's gross profit margin.
- A stricter competitive environment (i.e. entry of foreign companies in the Greek market, retail store expansion from existing players) could pose risk to group's earnings performance in the medium-term.
- High dependence of the company's structure from the Chairman and major shareholder of the group.
- Stock overhang concerns: Jumbo's major shareholder, Tanocerian Maritime SA which is controlled by the company's founder and Chairman Mr. Apostolis Vakakis has proceeded to a private placement in June 2017 (3.5% of total share capital) at a substantial lower price (5% discount) from the stock price at that time. We would not exclude further placements in the future.

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