JumboOutperformMkt. Price:€ 12.84RetailMedium RiskTarget Price:€ 20.1FTSE Market:395.65

#### Equity Research | Resumption of Coverage

November 29, 2018

| RIC: BABr.AT, BBG: BELA GA |                     |  |  |  |  |  |  |
|----------------------------|---------------------|--|--|--|--|--|--|
| Changes                    | Rating - TP - EPS - |  |  |  |  |  |  |
| Target price               | 20.1                |  |  |  |  |  |  |
| of which DPS               | 0.38                |  |  |  |  |  |  |
| Total stock return         | 56.6%               |  |  |  |  |  |  |
|                            |                     |  |  |  |  |  |  |

| Valuation              | 2018a   | 2019e  | 2020e | 2021e |
|------------------------|---------|--------|-------|-------|
| P/E                    | 11.6x   | 11.7x  | 10.6x | 9.5x  |
| P/BV                   | 1.7x    | 1.5x   | 1.4x  | 1.3x  |
| EV/Sales               | 1.9x    | 1.7x   | 1.5x  | 1.3x  |
| EV/EBITDA              | 6.6x    | 6.3x   | 5.5x  | 4.7x  |
| EV/EBIT                | 7.4x    | 7.1x   | 6.2x  | 5.3x  |
| Dividend yield         | 2.8%    | 3.0%   | 3.3%  | 3.7%  |
| FCF yield              | 5.1%    | 5.3%   | 6.7%  | 8.2%  |
| Per share              |         |        |       |       |
| EPS                    | 1.11    | 1.10   | 1.21  | 1.35  |
| EPS old                | 0.96    | 1.02   | 1.14  | 2.14  |
| DPS                    | 0.36    | 0.38   | 0.42  | 0.47  |
| <b>BS data</b> (€m)    |         |        |       |       |
| Sh. Equity             | 1,058   | 1,156  | 1,263 | 1,382 |
| Net debt               | -287    | -342   | -406  | -477  |
| P&L data (€m)          |         |        |       |       |
| Revenues               | 753     | 806    | 869   | 943   |
| EBITDA                 | 221     | 224    | 244   | 271   |
| EBIT                   | 197     | 198    | 216   | 241   |
| Net income             | 151     | 150    | 165   | 184   |
| Trading data           | 1m      | 3m     | 6m    | 12m   |
| Rel. Performance       | 3.1%    | 18.5%  | 12.2% | 14.7% |
| Abs. Performance       | -1.7%   | 0.3%   | -8.0% | -2.3% |
| H   L 52w              | 16.40   | 10.56  |       |       |
| Market cap. (mn)       | 1747.01 |        |       |       |
| Shares outstanding (m  | 1): 136 |        |       |       |
| Free float (%, mn)     | 55%     | 960.85 |       |       |
| Avg. vol. Traded (52w) | ): 197k |        |       |       |
| Index constituent & w  | eight:  |        |       |       |
|                        |         |        |       |       |



# Domestic successful business model goes international

#### **Resume coverage with Outperform rating**

We resume coverage on Jumbo with an Outperform rating and a target price of €20.1/share (+57% upside). We are positive on the company, mainly on the back of its healthy, underleveraged balance sheet that leads to a considerable net cash position (2017-18 net cash of €287m). At the same time, Jumbo's international expansion plan is well on track with main focus in Romania, implying a strong growth outlook.

### Efficient business model led to dominant position

Jumbo's efficient business model, along with successful management decisions, allowed the company to increase its market share during the period of the domestic recession, hence becoming a leader in Greece with an established international footprint. Moreover, the company's proven track record of successful marketing and products' differentiation, makes us confident about Jumbo's ability to adapt to potential conditions' changes by adjusting its portfolio accordingly.

#### Key catalyst: Further expansion in high growth countries

We believe that the main potential catalyst to Jumbo's performance is the further international expansion in high growth countries. This would enhance the company's top line, while at the same time, the geographical sales diversification would lower the group's systemic risk. Currently, the company's strategic focus is in Romania, however the company examines the possibility to expand in other European countries (e.g. Croatia, Slovenia) with selective openings, aiming to generate c. 50% of its total revenues from abroad, vs. c.35% currently.

#### Main investment risks

Jumbo's large exposure to the economic and political conditions in Greece (65% of 2017-18 sales) implies a key downside risk, since potentially softer than anticipated GDP growth would affect domestic demand. Moreover, Jumbo is exposed to currency fluctuations, as c. 80% of its COGS is expressed in USD, while a prolonged increase in freight rates would press the company's margins (transportation costs account for 20-35% of the company's COGS). Finally, the anticipated macro recovery in Greece could attract new competitors or alter consumer's habbits. That said, we are confident that the management has the experience and ability to tackle such issues.

# Forecasts highlights

We forecast sales to exhibit 7.8% CAGR in 17/18-20/21e, with the growth mainly stemming from the foreign operations and especially Romania. We project EBITDA to rise by 6.9% CAGR over the same period, again driven by Jumbo's international presence and despite margin pressures in Greece. Similarly, we expect net income to grow by 6.7% CAGR in 17/18-20/21e. In geographical terms, we estimate revenues from Greece, Cyprus and Bulgaria to increase by 17/18-20/21e CAGR of 2.2%, 10.2% and 8.7% respectively, on the back of economic growth and selective store openings. Regarding Romania, we project 17/18-20/21e CAGR of 26.9%, driven by both aggresive rollout in the next 4 years and expected growth in consumtion. Finally, we estimate that net cash will rise further to €477m by 2020-21e, owing to higher operating profitability and solid FCF generation.

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Analyst

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ASE (4,88%), FTSE LC (5,68%)

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Jumbo is the biggest toy, baby, home and seasonal products retailer in Greece with strong presence in Cyprus, Bulgaria and Romania. The company operates 77 stores, 51 of which in Greece, 5 in Cyprus, 12 in Romania and 9 in Bulgaria.

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|   | um risk<br>20.1 | (%)                  | 1m                   | erforma:<br>6m | 12m   |       |                     |       |       |       |       |       |                     |                    |
|---|-----------------|----------------------|----------------------|----------------|-------|-------|---------------------|-------|-------|-------|-------|-------|---------------------|--------------------|
| arget price:<br>of which DPS:                                     | 0.38            | Rel                  | 3%                   | 12%            | 15%   |       |                     |       |       |       |       |       |                     |                    |
| otal stock return:  | 56.6%           | Abs                  | -2%                  | -8%            | -2%   |       |                     |       |       |       |       |       |                     |                    |
| 4kt cap (mn):   | 1,747           | Free F               |                      | 55.0%          | 2 /0  |       |                     |       |       |       |       |       |                     |                    |
| Enterprise value  | 1,460           | HIL5                 |                      | 16.40          | 10.56 |       |                     |       |       |       |       |       |                     |                    |
| leadline figures (*)  | 2011a           | 2012a                |                      |                |       | 20162 | 20172               | 20192 | 2019e | 20200 | 20210 | 2022e | 2023e               | 2024               |
| P&L items (€mn)   | 2011d           | 2012d                | 2013a                | 2014d          | 2013a | 2010a | 201/a               | 20104 | 2019e | 20206 | 20216 | 20226 | 20236               | 2024               |
| Revenues  | 490             | 494                  | 502                  | 542            | 583   | 638   | 681                 | 753   | 806   | 869   | 943   | 995   | 1,048               | 1,09               |
| :bitda  | 135             | 134                  | 110                  | 146            | 159   | 184   | 195                 | 221   | 224   | 244   | 271   | 289   | 308                 | 32                 |
| Ebit  | 120             | 117                  | 92                   | 127            | 138   | 161   | 172                 | 197   | 198   | 216   | 241   | 257   | 274                 | 29                 |
| Pre tax income  | 121             | 119                  | 96                   | 130            | 137   | 165   | 173                 | 198   | 198   | 218   | 243   | 261   | 279                 | 29                 |
| /linorities   | 0               | 0                    | 0                    | 0              | 0     | 0     | 0                   | 0     | 0     | 0     | 0     | 0     | 0                   | 20                 |
| let income  | 95              | 97                   | 74                   | 101            | 105   | 121   | 131                 | 151   | 150   | 165   | 184   | 197   | 211                 | 22                 |
| EPS (€)   | 0.73            | 0.75                 | 0.54                 | 0.74           | 0.77  | 0.89  | 0.96                | 1.11  | 1.10  | 1.21  | 1.35  | 1.45  | 1.55                | 1.6                |
| PS (€)  | 0.73            |                      |                      | 0.74           | 0.77  | 0.63  |                     | 0.36  | 0.38  | 0.42  | 0.47  | 0.51  | 0.54                |                    |
| lo. of shares, weighted   | 130             | 0.00                 | 0.00                 |                |       |       | 0.36                |       |       |       |       |       |                     | 0.5                |
| , ,   |                 | 130<br><b>2012</b> a | 136<br><b>2013</b> a | 136            | 136   | 136   | 136<br><b>2017a</b> | 136   | 136   | 136   | 136   | 136   | 136<br><b>2023e</b> | 13<br><b>202</b> 4 |
| Balance sheet items (€m)  | 2011a           |                      |                      |                | 2015a |       |                     | 2018a |       |       | 2021e | 2022e |                     |                    |
| ixed assets, net  | 378             | 415                  | 431                  | 446            | 498   | 499   | 515                 | 542   | 566   | 588   | 613   | 636   | 663                 | 68                 |
| Cash & equivalents  | 158             | 185                  | 170                  | 288            | 299   | 395   | 366                 | 437   | 547   | 611   | 682   | 768   | 859                 | 96                 |
| Current assets  | 396             | 412                  | 421                  | 552            | 557   | 679   | 713                 | 792   | 924   | 1,011 | 1,108 | 1,214 | 1,326               | 1,44               |
| otal assets   | 795             | 857                  | 894                  | 1,034          | 1,090 | 1,209 | 1,260               | 1,362 | 1,518 | 1,627 | 1,749 | 1,878 | 2,016               | 2,16               |
| quity   | 523             | 593                  | 639                  | 745            | 797   | 916   | 962                 | 1,058 | 1,156 | 1,263 | 1,382 | 1,510 | 1,647               | 1,79               |
| /linorities   | 0               | 0                    | 0                    | 0              | 0     | 0     | 0                   | 0     | 0     | 0     | 0     | 0     | 0                   |                    |
| ong term debt   | 154             | 152                  | 1                    | 144            | 144   | 144   | 144                 | 0     | 200   | 200   | 200   | 200   | 200                 | 20                 |
| ong term liabs  | 163             | 162                  | 13                   | 156            | 170   | 165   | 164                 | 34    | 234   | 234   | 234   | 234   | 234                 | 23                 |
| Short term debt   | 2               | 2                    | 148                  | 21             | 3     | 0     | 15                  | 150   | 5     | 5     | 5     | 5     | 5                   |                    |
| Current liabilities   | 109             | 101                  | 242                  | 133            | 123   | 129   | 134                 | 270   | 128   | 131   | 133   | 134   | 135                 | 13                 |
| quity & liabilities   | 795             | 857                  | 894                  | 1,034          | 1,090 | 1,209 | 1,260               | 1,362 | 1,518 | 1,627 | 1,749 | 1,878 | 2,016               | 2,16               |
| Cash flow items (€m)  | 2011a           | 2012a                | 2013a                |                | 2015a | 2016a | 2017a               | 2018a | 2019e | 2020e | 2021e | 2022e | 2023e               | 2024               |
| Gross cash flow   | 96              | 105                  | 94                   | 138            | 127   | 156   | 152                 | 176   | 176   | 193   | 214   | 229   | 244                 | 25                 |
| \working capital  | -1              | -3                   | 30                   | 10             | -12   | 28    | 52                  | 5     | 19    | 21    | 23    | 19    | 19                  | 1                  |
| Operating cash flow   | 97              | 108                  | 64                   | 128            | 139   | 112   | 104                 | 164   | 157   | 172   | 191   | 210   | 225                 | 24                 |
| Capex   | 55              | 53                   | 34                   | 28             | 63    | 27    | 22                  | 34    | 50    | 50    | 55    | 55    | 60                  | 6                  |
| ree cash flow   | 42              | 55                   | 31                   | 100            | 76    | 85    | 82                  | 130   | 107   | 122   | 136   | 155   | 165                 | 18                 |
| Adebt   | -2              | -2                   | -5                   | 16             | -18   | -3    | 15                  | -10   | 55    | 0     | 0     | 0     | 0                   |                    |
| \equity   | 0               | -27                  | -27                  | 1              | 0     | 0     | 0                   | 0     | 0     | 0     | 0     | 0     | 0                   |                    |
| Dividends   | 25              | 0                    | 0                    | 0              | 45    | 86    | 46                  | 48    | 52    | 58    | 64    | 69    | 74                  | 7                  |
| Dividends to mins   | 0               | 0                    | 0                    | 0              | 0     | 0     | 0                   | 0     | 0     | 0     | 0     | 0     | 0                   |                    |
| Cash Position   | 158             | 185                  | 170                  | 288            | 299   | 395   | 366                 | 437   | 547   | 611   | 682   | 768   | 859                 | 96                 |
| ′ -o - Y change (%)   | 2011a           | 2012a                | 2013a                | 2014a          | 2015a | 2016a | 2017a               | 2018a | 2019e | 2020e | 2021e | 2022e | 2023e               | 2024               |
| Revenues  | 1%              | 1%                   | 2%                   | 8%             | 8%    | 9%    | 7%                  | 11%   | 7%    | 8%    | 9%    | 6%    | 5%                  | 59                 |
| Ebitda  | -7%             | -1%                  | -18%                 | 33%            | 9%    | 15%   | 6%                  | 14%   | 1%    | 9%    | 11%   | 7%    | 6%                  | 60                 |
| Ebit  | -9%             | -2%                  | -22%                 | 39%            | 9%    | 17%   | 7%                  | 14%   | 1%    | 9%    | 11%   | 7%    | 7%                  | 69                 |
| Pre tax income  | -7%             | -1%                  | -20%                 | 36%            | 5%    | 21%   | 5%                  | 14%   | 0%    | 10%   | 12%   | 7%    | 7%                  | 69                 |
| let income  | 19%             | 3%                   | -24%                 | 37%            | 4%    | 16%   | 8%                  | 15%   | -1%   | 10%   | 12%   | 7%    | 7%                  | 60                 |
| PS  | 19%             | 3%                   | -27%                 | 37%            | 4%    | 16%   | 8%                  | 15%   | -1%   | 10%   | 12%   | 7%    | 7%                  | 60                 |
| Margins (%)   | 2011a           | 2012a                | 2013a                |                | 2015a | 2016a | 2017a               | 2018a |       | 2020e | 2021e | 2022e | 2023e               | 2024               |
| bitda   | 28%             | 27%                  | 22%                  | 27%            | 27%   | 29%   | 29%                 | 29%   | 28%   | 28%   | 29%   | 29%   | 29%                 | 309                |
| Ebit  | 24%             | 24%                  | 18%                  | 23%            | 24%   | 25%   | 25%                 | 26%   | 25%   | 25%   | 26%   | 26%   | 26%                 | 269                |
| Pre tax income  | 25%             | 24%                  | 19%                  | 24%            | 24%   | 26%   | 25%                 | 26%   | 25%   | 25%   | 26%   | 26%   | 27%                 | 279                |
| Net income  | 19%             | 20%                  | 15%                  | 19%            | 18%   | 19%   | 19%                 | 20%   | 19%   | 19%   | 19%   | 20%   | 20%                 | 209                |
| Ratios & valuation  | 2011a           | 2012a                | 2013a                |                | 2015a | 2016a | 2017a               | 2018a |       | 2020e | 2021e | 2022e | 2023e               | 2024               |
| P/E   | 17.7x           | 17.2x                | 23.6x                | 17.3x          | 16.7x | 14.4x | 13.3x               | 11.6x | 11.7x | 10.6x | 9.5x  | 8.9x  | 8.3x                | 7.8                |
| P/BV  | 3.2x            | 2.8x                 | 23.0x<br>2.7x        | 2.3x           | 2.2x  | 1.9x  | 1.8x                | 1.7x  | 11.7x |       | 1.3x  |       |                     | 1.0                |
|   |                 |                      |                      |                |       |       |                     |       |       | 1.4x  |       | 1.2x  | 1.1x                |                    |
| V/Sales   | 3.6x            | 3.5x                 | 3.4x                 | 3.0x           | 2.7x  | 2.3x  | 2.3x                | 1.9x  | 1.7x  | 1.5x  | 1.3x  | 1.2x  | 1.0x                | 0.9                |
| V/EBITDA  | 12.9x           | 12.8x                | 15.6x                | 11.1x          | 10.0x | 8.1x  | 7.9x                | 6.6x  | 6.3x  | 5.5x  | 4.7x  | 4.1x  | 3.5x                | 3.0                |
| V/EBIT  | 14.6x           | 14.7x                | 18.8x                | 12.8x          | 11.6x | 9.3x  | 9.0x                | 7.4x  | 7.1x  | 6.2x  | 5.3x  | 4.6x  | 4.0x                | 3.4                |
| CF Yield  | 2.2%            | 3.2%                 | 1.6%                 | 5.7%           | 4.4%  | 5.2%  | 4.9%                | 5.1%  | 5.3%  | 6.7%  | 8.2%  | 8.8%  | 9.5%                | 10.4               |
| Dividend Yield  | 1.5%            | 0.0%                 | 0.0%                 | 1.4%           | 0.0%  | 4.9%  | 2.8%                | 2.8%  | 3.0%  | 3.3%  | 3.7%  | 4.0%  | 4.2%                | 4.5                |
| ayout ratio   | 26%             | 0%                   | 0%                   | 24%            | 0%    | 71%   | 37%                 | 32%   | 35%   | 35%   | 35%   | 35%   | 35%                 | 359                |
| •   | 0.3x            | 0.3x                 | 0.2x                 | 0.2x           | 0.2x  | 0.2x  | 0.2x                | 0.1x  | 0.2x  | 0.2x  | 0.1x  | 0.1x  | 0.1x                | 0.1                |
| Debt/equity   | 0.0x            | -0.2x                | -0.2x                | -0.8x          | -1.0x | -1.4x | -1.1x               | -1.3x | -1.5x | -1.7x | -1.8x | -1.9x | -2.1x               | -2.3               |
| Debt/equity<br>Net debt/ebitda                                    | 0.0%            |                      | 4- 4                 | 20.20          | 18.7x | 24.9x | 32.0x               | 35.7x | 29.2x | 32.0x | 35.6x | 38.1x | 40.5x               | 42.8               |
| Debt/equity<br>let debt/ebitda<br>nterest covered                 | 19.8x           | 19.4x                | 15.4x                | 20.3x          | 10.77 |       |                     |       |       |       |       |       |                     |                    |
| Debt/equity<br>Net debt/ebitda<br>Interest covered<br>ROE<br>ROIC |                 | 19.4x<br>16%         | 15.4x<br>12%         | 20.3x<br>14%   | 13%   | 13%   | 14%                 | 14%   | 13%   | 13%   | 13%   | 13%   | 13%                 | 12                 |

Jumbo
Current Price 12.84
Sector: Retail

Jumbo is the biggest toy, baby, home and seasonal products retailer in Greece with strong presence in Cyprus, Bulgaria and Romania. The company operates 77 stores, 51 of which in Greece, 5 in Cyprus, 91 Bulgaria and 12 in Romania. The company also operates throught franchise agreements in Serbia, Albania, Kosovo, FYRO M and Bosnia.

website: www.jumbo.gr

all prices as of November 29, 2018

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Source: company data & Alpha Finance Research Estimates

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# **Investment Summary**

Resume coverage with Outperform rating and TP of €20.1/share – Positive view due to considerable net cash position, strong growth outlook, as well as management's experience

17/18-20/21e sales, EBITDA and net income CAGRs of 7.8%, 6.9% and 6.7% respectively

Main catalyst: Further expansion in high growth countries

Considerable FCF generation – stable dividend payout

We resume coverage of Jumbo with an Outperform rating and a target price of €20.1/share, which implies a 57% upside from current levels. Jumbo is a leading retailer of toys, baby products, stationery, seasonal, haberdashery and home products, with its main target group currently comprising of children. The company operates 77 stores in 4 countries (51 in Greece, 5 in Cyprus, 9 in Bulgaria, 12 in Romania), an e-shop with a 30k sq. m. distribution center, while it has signed franchise agreements for 18 stores to 5 non-EU countries. Jumbo offers c. 40k products at affordable prices (average of €4.99 each), with the majority of them been imported from Asia. Its unique and efficient business model, along with successful management decisions, allowed the company to increase its market share, despite the adverse macro environment, hence becoming a leader in Greece with an established international footprint. We keep a positive stance towards Jumbo, mainly on the back of its healthy, underleveraged balance sheet that leads to a considerable net cash position (2017-18 net cash of €287m), while at the same time the company presents a strong growth outlook. In our view, the latter is mainly attributed to Jumbo's international expansion, especially in Romania. Furthermore, given the company's track record (successful marketing, products differentiation), we believe that the management has the experience and ability to adapt to new conditions and adjust its portfolio in order to tackle a potential shift of consumers' habits to more expensive branded products on the one hand, and the demographic problem (declining birth rates) on the other.

We forecast sales to exhibit 7.8% CAGR in 17/18-20/21e, with the growth mainly stemming from the foreign operations and especially Romania. We project EBITDA to rise by 6.9% CAGR over the same period, again driven by Jumbo's international presence and despite margin pressure in Greece. Similarly, we expect net income to grow by 6.7% CAGR in 17/18-20/21e.

In our view, the main future potential catalyst to Jumbo's performance and valuation is the further international expansion in high growth countries. This would enhance the company's top line, while at the same time, the geographical sales diversification would lower the group's systemic risk attributed to the domestic exposure. Currently, the company has established a basic network in Bulgaria and will selectively proceed with further rollout in the country, only following careful consideration. On the other hand, Jumbo's strategic focus is in Romania where it plans to add 2-3 shops annually in the next 4 years. Following this, the company examines the possibility to expand in other European countries (e.g. Croatia, Slovenia) with selective openings, aiming to generate c. 50% of its total revenues from abroad, vs. c.35% currently.

Finally, we have to point out that one of the main positives of Jumbo's investment case is its significant cash balance (€437m in 2017-18, with net cash of €287m). The company is a 'cash cow' that generated FCF of c. €75-130m per annum, during the last five years. This allows Jumbo to keep a stable dividend policy, distributing c. 35% of its profits annually (c. 3.0-3.7% yield projected in 18/19-20/21e), while at the same time keeping its expansion plan on track. The company targets to distribute a third of its annual profits to shareholders and use another third for the company's capex needs. Finally, the management prefers to be conservative and keep the rest of Jumbo's annual net income as a safety net, which at the same time can provide flexibility for possible strategic decisions.

# **Risks**

In our view, Jumbo's key downside investment risks include the following:

- a) Macros: Jumbo has a large exposure to the economic and political conditions in Greece as domestic sales accounted for 65% of total in 2017-18. Grecovery remains fragile for the time being. An external shock could adversely hit domestic demand, while GDP growth might prove softer than anticipated (European Commission projects GDP growth 2% annually in 2018-20). Nevertheless, Jumbo has a proven track record of resilience during the domestic macroeconomic crisis.
- b) Exchange Rate Risk: Jumbo is exposed to currency fluctuations, since c. 80% of its COGS is expressed in USD. Any adverse FX movements (i.e. appreciation of USD against EUR) could negatively impact the company's gross margin. Jumbo avoids hedging, however it has a policy to restock during periods of favorable currency movements.
- c) **Transportation Cost:** Freight costs consist 20-35% of the company's COGS thus any relevant rise (i.e. due to increasing oil prices) negatively impacts Jumbo's gross margin.
- d) Competition: Despite its strong leading position, Jumbo may face competition due to the expected macro recovery. As the economy improves, new players could manage to overcome the high barriers to entry. Currently, supermarkets, may present some competition, due to the continuous diversification of their products, however Jumbo's unique business strategy gives an important comparative advantage, in our view.
- e) Potential Change of Consumers Habits: The anticipated macro recovery in Greece could drive consumers away from low-budget, affordable products, while the declining birth rates may reduce Jumbo's target group. That said we are confident that the management has the ability to adjust its product portfolio accordingly, as well as the marketing know-how to adapt to new conditions.

# **SWOT Analysis**

| Strength   | Weaknesses  | Opportunities   | Threats   |
|--|---|---|---|
| a) Leading market position (+)   | a) High-albeit declining-exposure to Greece (c. 65% currently) (-)    | a) International expansion (mainly<br>Romania) (+)  | a) A softer than expected economic<br>recovery could impose further<br>pressure on disposable income and<br>private consumption (-) |
| b) Unique and difficult to copy<br>business model (+)                          | diversification regarding purchases (c. 80% of products imported from | b) Higher than expected economic expansion in Romania, Bulgaria and Cyprus could boost growth of sales and sales/sqm. (+) | b) Adverse currency fluctuations (-)  |
| c) Improving geographical diversification (increasing revenue from abroad) (+) | c) High dependence on Mr Vakakis'<br>management abilities (-)         |   | c) Possible increase in freight rates and transportation costs (-)  |
| b) Established network (+)   |   |   |   |
| d) Considerable net cash position -<br>Strong FCF generation (+)               |   |   |   |
| e) Efficient management with long-<br>term experience (+)                      |   |   |   |
| f) High barriers to entry (+)  |   |   |   |

# **Valuation**

DCF model returns a fair value of €20.1/share (57% upside)

We value Jumbo through a 2-stage DCF model in which we form an explicit set of forecasts for the period up to 2023-24e. Our WACC assumption stands at 7.8%, based on ERP and risk free rate of 5% and 3.8% (country weighted based on 2019/20e EBITDA contribution) respectively, while we set a terminal growth rate of 1% in order to account for the long term upside potential due to the expansion abroad and the recovery of the Greek economy. Our DCF model returns a fair value of €20.1 per share, implying upside potential of 57% from current price levels.

| Jumbo DCF Model                   | 2018-19e | 2019-20e | 2020-21e         | 2021-22e  | 2022-23e | 2023-24e |
|-----------------------------------|----------|----------|------------------|-----------|----------|----------|
| Revenues                          | 806      | 869      | 943              | 995       | 1,048    | 1,099    |
| EBITDA                            | 224      | 244      | 271              | 289       | 308      | 325      |
| EBIT * (1 - tax rate) (I)         | 149      | 163      | 182              | 194       | 207      | 219      |
| CAPEX                             | 50       | 50       | 55               | 55        | 60       | 60       |
| Depreciation & Amortization       | 26       | 28       | 30               | 32        | 34       | 36       |
| - (Capex - Depreciation) (II)     | 24       | 22       | 25               | 23        | 26       | 24       |
| - Change in Working Capital (III) | 19       | 21       | 23               | 19        | 19       | 18       |
| Reinvestment (II+III=IV)          | 43       | 43       | 48               | 43        | 45       | 43       |
| Free Cash Flow (I-IV)             | 107      | 120      | 134              | 152       | 162      | 176      |
| WACC                              | 7.7%     | 7.7%     | 7.8%             | 7.8%      | 7.9%     | 7.9%     |
| Discounting Factor                | 100%     | 93%      | 86%              | 80%       | 74%      | 69%      |
| Discounted FCF                    |          | 112      | 115              | 121       | 120      | 121      |
| PV of Cash Flows                  | 588      |          |                  |           |          |          |
| + Residual Value                  | 1,753    |          |                  |           |          |          |
| Terminal Growth Rate              | 1.0%     |          | <b>Assumptio</b> | <u>ns</u> |          |          |
| - Net Debt (18/19e)               | -342     |          | ERP: 5%, B       | eta 0.93  |          |          |
| - Minorities                      | 0        |          | Rf: 3.83%        |           |          |          |
| Equity Value                      | 2,683    | _        |                  |           |          |          |
| Shares (mn)                       | 136      | =        |                  |           |          |          |
| Dividend per Share                | 0.38     |          |                  |           |          |          |
| DCF per share                     | 20.1     | -        |                  |           |          |          |

Source: Jumbo Alpha Finance estimates, Bloomberg

We also present a sensitivity of Jumbo's valuation to WACC and terminal growth changes. For every 1pp change in our 7.8% WACC assumption there is a c. $\in$ 0.7 sensitivity in our target price (c.3-4%), while the same change in our 1% long-term growth assumption leads to c. $\in$ 1.7-2.3/share sensitivity (c.9-11%).

| WACC vs. Terminal Growth Sensitivity |       |       |       |  |  |  |  |  |  |  |
|--------------------------------------|-------|-------|-------|--|--|--|--|--|--|--|
| WACC/Tg                              | 0.0%  | 1.0%  | 2.0%  |  |  |  |  |  |  |  |
| 5.8%                                 | 19.72 | 21.62 | 24.16 |  |  |  |  |  |  |  |
| 6.8%                                 | 19.03 | 20.84 | 23.26 |  |  |  |  |  |  |  |
| 7.8%                                 | 18.37 | 20.10 | 22.41 |  |  |  |  |  |  |  |
| 8.8%                                 | 17.75 | 19.40 | 21.61 |  |  |  |  |  |  |  |
| 9.8%                                 | 17.16 | 18.74 | 20.84 |  |  |  |  |  |  |  |

Source: Alpha Finance estimates

#### **Relative Valuation**

Jumbo's initial operations were related to toys' retailing, however the company gradually altered its product mix through the years by adding baby, home, stationary and seasonal products. Due to its highly diversified product portfolio and its unique business model, Jumbo is not directly comparable to any retailer in Greece or abroad. In the table below we present a peer group with other listed retailers in Greece and internationally. Jumbo currently trades at a 2019e EV/EBITDA and P/E of 6.3x and 11.7x respectively, standing at discount to both domestic retailers and foreign peers. It has to be mentioned though that comparing valuation multiples between companies of different structure and size and during periods of high earnings volatility could be misleading.

| Jumbo Peer Group                    | Market cap (€m) | EV/EBITDA 2019e | P/E 2019e |
|-------------------------------------|-----------------|-----------------|-----------|
| Greek Retailers (Listed)            |                 |                 |           |
| Fourlis                             | 217             | 6.9             | 17.3      |
| Plaisio                             | 88              | 3.1             | 7.1       |
| Sarantis                            | 474             | 9.8             | 10.3      |
| Greek Retailers weighted average    |                 | 7.6             | 15.4      |
| Global Peers                        |                 |                 |           |
| NEXT plc                            | 8,229           | 9.5             | 11.8      |
| Marks & Spencer Group               | 5,719           | 5.6             | 11.8      |
| Mattel                              | 4,165           | 14.5            | -         |
| Spin Master                         | 2,827           | 9.2             | 16.6      |
| Global Peers weighted average       |                 | 9.4             | 12.6      |
| Jumbo                               | 1,747           | 6.3             | 11.7      |
| Premium/Discount to Greek retailers |                 | -17.1%          | -24.2%    |
| Premium/Discount to Global Peers    |                 | -33.1%          | -7.3%     |

Source: Reuters, Alpha Finance Estimates (for Fourlis)

# **Economic environment**

Jumbo has presence in four countries through owned or leased stores, while it has signed franchise agreements regarding Jumbo brand name in 5 non-EU countries (FYROM, Albania, Kosovo, Serbia and Bosnia). We present below a brief description of the economic environment in the markets were Jumbo operates directly, namely Greece, Bulgaria, Cyprus and Romania.

#### **Greek Economic Environment**

Evident signs of recovery in Greece

Jumbo has a large exposure in Greece (65% of total sales in 2017-18) with 51 stores, exports to 5 non-EU countries (franchise agreements), as well as its online store, e-Jumbo. The Greek economy has started showing signs of recovery in 2017, with GDP growing by 1.5% and unemployment falling by 2.1pps to 21.5%. During this year, recovery signs were more evident, with GDP rising by 1.8% y-o-y in Q2′18, while unemployment fell further to 19% in the same quarter. Furthermore, public debt sustainability has been restored in the midterm following the debt relief agreement in June. Worth to mention that Greece has to achieve high primary surpluses for a long period of time, which could slow down growth and increase political tension, although fiscal performance should be supported by economic expansion. According to EC forecasts (Autumn 2018) Greek GDP growth is seen accelerating to 2% in 2018-20e with private consumption rising by 0.4-0.8%, while unemployment is projected to fall to 16.9% by 2020e.

| Greece Selected Economic Indicators      | 2015   | 2016   | 2017   | 2018e  | 2019e  | 2020e  |
|--|--------|--------|--------|--------|--------|--------|
| Real GDP                                 | -0.4%  | -0.2%  | 1.5%   | 2.0%   | 2.0%   | 2.0%   |
| Private Consumption                      | -0.2%  | 0.0%   | 0.9%   | 0.8%   | 0.4%   | 0.7%   |
| Unemployment Rate                        | 24.9%  | 23.6%  | 21.5%  | 19.6%  | 18.2%  | 16.9%  |
| Real Unit Labor Cost                     | -0.9%  | 0.0%   | 0.0%   | 0.1%   | -0.2%  | -0.1%  |
| Harmonized CPI                           | -1.1%  | 0.0%   | 1.1%   | 0.8%   | 1.2%   | 1.0%   |
| GDP Deflator                             | -0.3%  | -0.2%  | 0.6%   | 0.5%   | 1.1%   | 1.2%   |
| Current Account (% of GDP)               | 0.1%   | -0.6%  | -1.0%  | -0.2%  | -0.2%  | 0.3%   |
| Trade Balance (% of GDP)                 | -9.1%  | -9.3%  | -10.3% | -9.4%  | -10.2% | -10.2% |
| Primary Balance (% of GDP)               | -2.1%  | 3.7%   | 3.9%   | 3.9%   | 4.1%   | 4.0%   |
| General Government Gross Debt (% of GDP) | 175.9% | 178.5% | 176.1% | 182.5% | 174.9% | 167.4% |

Source: EC Forecasts, Autumn 2018

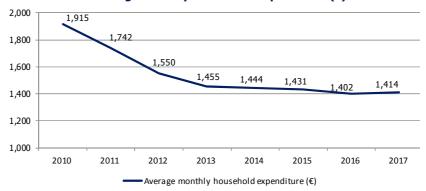
In addition, the households' consumption seems to have reached a trough in 2016, with both GDP and consumption rates turning positive in 2017, indicating domestic economic recovery. Furthermore, the possibility of a fiscal space above the primary surplus target in 2019 (3.5% of GDP) could offer support to domestic consumption (i.e. through cancelation of the planned pension cuts). On the other hand, a possible political uncertainty stemming from the elections that are scheduled to take place in the following year should weigh on consumer sentiment.

| Final Consumption vs. GDP (€m) |         |         |         |         |         |         |         |  |  |  |
|--------------------------------|---------|---------|---------|---------|---------|---------|---------|--|--|--|
| <b>Current prices</b>          | 2011*   | 2012*   | 2013*   | 2014*   | 2015*   | 2016*   | 2017*   |  |  |  |
| Total                          | 189,782 | 175,232 | 164,777 | 161,670 | 158,909 | 156,975 | 156,975 |  |  |  |
| Households                     | 139,855 | 128,866 | 122,909 | 120,500 | 118,013 | 116,821 | 118,318 |  |  |  |
| NPISH's                        | 4,823   | 4,801   | 4,944   | 4,941   | 4,956   | 4,915   | 4,978   |  |  |  |
| General Government             | 45,104  | 41,564  | 36,924  | 36,230  | 35,940  | 35,239  | 35,508  |  |  |  |
| GDP                            | 207,029 | 191,204 | 180,654 | 178,656 | 176,312 | 174,199 | 177,735 |  |  |  |

Source: Hellenic Statistical Authority

\*preliminary data

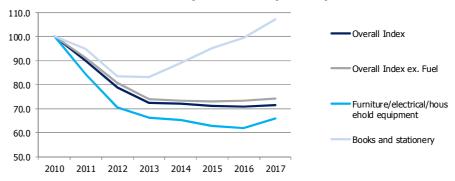
# Average monthly household expenditure (€)



Source: Hellenic Statistical Authority

Moreover, as it is depicted in the following graphs, overall retail sales (in volume terms) have ended their downward trend in 2016, along with the relevant index of furniture, electrical and household equipment (home products consist 33% of Jumbo's sales). Excluding fuel, the overall index has started growing in 2015, while books and stationery (8% of Jumbo sales) recovered earlier, exhibiting growth since 2013. So far this year, retail activity resumed its positive trend, with the most recent monthly data showing volumes up by 3.2% y-o-y (August '18).

#### Greek Retail Sales (volume index) - base year 2010



Source: Hellenic Statistical Authority

#### **Private consumption and Retail Sales growth** 200,000 2.0% 180,000 0.0% 160,000 -2.0% 140,000 -4.0% 120,000 100,000 -6.0% 80,000 -8.0% 60,000 -10.0% 40,000 -12.0% 20,000 -14.0% 2010 2011 2012 2013 2014 2015 2016 2017

Retail sales growth rate (volume terms) - RHS

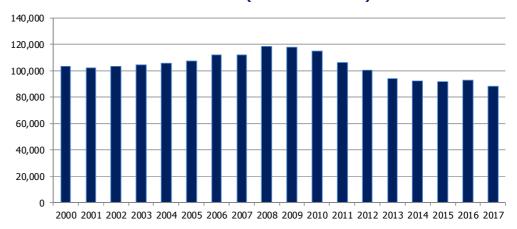
Source: Hellenic Statistical Authority

Private Consumption (€ m) - LHS

#### Negative demographics

It is worth mentioning that demographic factors play an important role on Jumbo's operations since children consist the company's main target group. The following graph depicts an adverse trend for Jumbo, with annual births presenting a constant decline post the start of the economic crisis in 2009. Negative demographics should drive Jumbo to gradually alter its product mix or adopt a more aggressive marketing policy in order to increase volumes sold per child. Note that toys and baby products' contribution to group sales fell to 27% in 2017-18 from 40% in 2012-13.

#### **Births in Greece (absolute numbers)**



Source: Hellenic Statistical Authority

Investments should be one of the major growth drivers in Greece

Overall, the data presented above (2017 figures along with EC projections for 2018-20e) suggest the bottoming out of the protracted economic recession in Greece. We believe that investments should be one of the major growth drivers with debt relief and privatizations playing a key role. That said, the potential delay of reforms implementation, over-taxation, as well as the risk of a potential political uncertainty may weigh on consumption recovery.

## **Romanian Economic Environment**

Strong growth in Romania

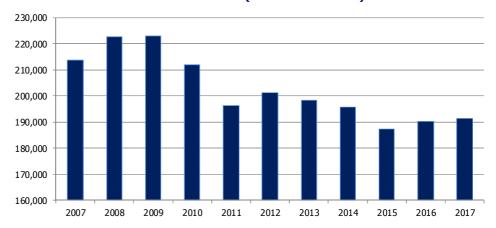
Jumbo has presence in Romania with 12 stores currently and it consists the main area of focus regarding the company's expansion. Jumbo opened its first two stores in the country in 2013 and intends to extend its network to 20 in the next four years. Romania's economic outlook appears positive as the country's GDP exhibits strong growth, mainly driven by private consumption. Going forward, EC expects Romanian growth to decelerate, although remaining robust.

| Romania Selected Economic Indicators     | 2015  | 2016  | 2017  | 2018e | 2019e | 2020e |
|--|-------|-------|-------|-------|-------|-------|
| Real GDP                                 | 3.9%  | 4.8%  | 7.3%  | 3.6%  | 3.8%  | 3.6%  |
| Private Consumption                      | 6.0%  | 7.9%  | 10.1% | 4.6%  | 4.6%  | 4.0%  |
| Unemployment Rate                        | 6.8%  | 5.9%  | 4.9%  | 4.3%  | 4.2%  | 4.1%  |
| CPI                                      | -0.4% | -1.1% | 1.1%  | 4.3%  | 3.5%  | 3.3%  |
| Primary Balance (% of GDP)               | 0.9%  | -1.4% | -1.5% | -1.9% | -1.9% | -3.2% |
| General Government Gross Debt (% of GDP) | 37.8% | 37.3% | 35.1% | 35.1% | 35.9% | 38.2% |

Source: EC Forecasts, Autumn 2018

Romania's demographic data seem adverse for Jumbo, as births have declined considerably since 2009, however they have started gradually recovering by 2015.

## **Births in Romania (absolute numbers)**



Source: Romanian National Institute of Statistics

Romanian operations to increase contribution to Jumbo's top line

Summing up, the macro data depict that Romania is in an economic expansion phase with strong GDP and consumption growth, low unemployment rate and healthy debt/GDP ratio. We believe Jumbo is well on track to reap the benefits of the country's growth and we project Romanian operations to contribute with c. 26% to Jumbo's top line in the next 5 years (from 13% currently).

# **Cypriot Economic Environment**

Cyprus recovered from crisis

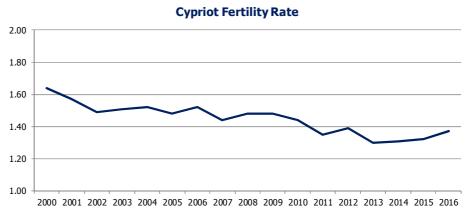
The group is present in Cyprus through five stores, contributing 11% of group revenues. The Cypriot economy has managed to successfully recover from the 2012-2013 banking crisis, turning to growth in 2015. Note that the crisis had led to a haircut to bank deposits, as well as to capital controls. In 2013, Jumbo's subsidiary company in Cyprus had €57m uninsured deposits in the Bank of Cyprus, which were subject to 47.5% haircut and led to the recording of €23.6m losses in the company's consolidated financial statements. That said, Jumbo reported net cash of €21m at end-2012-13 (it has gradually increased to €287m in 2017-18). According to EC forecasts (Autumn 2018) the country's private consumption is seen rising in 2018-20e (albeit at a decelerating rate), aided by low taxation (corporate tax rate at 12.5%), while unemployment is projected to fall to a low 4.8% by 2020e, from 11.1% in 2017.

| Cyprus Selected Economic Indicators      | 2015   | 2016   | 2017  | 2018e  | 2019e | 2020e |
|--|--------|--------|-------|--------|-------|-------|
| Real GDP                                 | 2.0%   | 4.8%   | 4.2%  | 3.9%   | 3.5%  | 2.9%  |
| Private Consumption                      | 2.4%   | 4.5%   | 4.1%  | 4.2%   | 3.8%  | 3.1%  |
| Unemployment Rate                        | 15.0%  | 13.0%  | 11.1% | 8.2%   | 6.3%  | 4.8%  |
| Harmonized CPI                           | -1.5%  | -1.2%  | 0.7%  | 0.8%   | 1.3%  | 1.4%  |
| Primary Balance (% of GDP)               | -5.5%  | 2.5%   | 3.6%  | 5.0%   | 5.0%  | 5.1%  |
| General Government Gross Debt (% of GDP) | 108.0% | 105.5% | 96.1% | 105.0% | 98.4% | 91.0% |

Source: EC Forecasts, Autumn 2018

Improving demographics trend

Regarding demographics, the Cypriot fertility rate exhibits a declining trend since 2000, with a small dive to 1.30 in 2013, possibly attributed to the crisis. That said, the rate has started picking up since then, reaching 1.37 in 2016. Fertility rate still lies at low levels, however it presents an increasing trend, probably related to macro recovery.



Source: Republic of Cyprus, Statistical Service

Overall, the data presented above indicate that the economy of Cyprus is on a stable recovery path from the recent economic crisis and consists a favourable operating environment for Jumbo.

#### **Bulgarian Economic Environment**

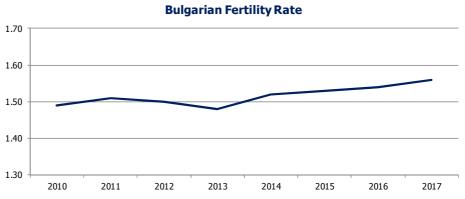
Bulgarian economy in growth phase

Jumbo's operations in Bulgaria consist of 9 stores and account for 10% of group top line. The country's economy is currently in a growth phase, as it is evident from the increasing GDP (3.5%-3.8% rate in 2015-17), while private consumption has also grown at 3.6%-4.5% rate during the last three years. EC projects GDP growth rate to be sustained at this levels in 2018-20e, with consumption further increasing by 3.8%-6.5% during the same period.

| Bulgaria Selected Economic Indicators    | 2015  | 2016  | 2017  | 2018e | 2019e | 2020e |
|--|-------|-------|-------|-------|-------|-------|
| Real GDP                                 | 3.5%  | 3.9%  | 3.8%  | 3.5%  | 3.7%  | 3.6%  |
| Private Consumption                      | 4.5%  | 3.6%  | 4.5%  | 6.5%  | 4.3%  | 3.8%  |
| Unemployment Rate                        | 9.2%  | 7.6%  | 6.2%  | 6.0%  | 5.8%  | 5.7%  |
| Harmonized CPI                           | -1.1% | -1.3% | 1.2%  | 2.6%  | 2.0%  | 1.8%  |
| Primary Balance (% of GDP)               | -0.7% | 1.1%  | 1.9%  | 1.5%  | 1.3%  | 1.2%  |
| General Government Gross Debt (% of GDP) | 26.2% | 29.6% | 25.6% | 23.3% | 21.3% | 19.5% |

Source: EC Forecasts, Autumn 2018

Bulgaria's demographic data seem more favourable for Jumbo vs. the rest of the countries it operates in, since fertility rate is in an upward trend in the last 5 years, reaching 1.56 in 2017.



Source: National Statistical Institute of Bulgaria

Positive momentum for Jumbo

In conclusion, the momentum seems positive for Jumbo's sales in Bulgaria due to the overall economy's growth, while the demographics seem more promising than the rest of the countries of the company's operation.

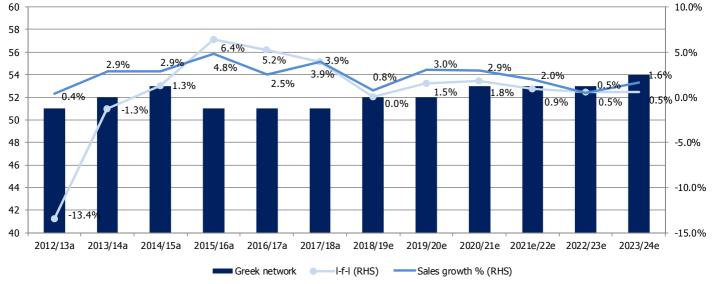
# Financial Forecasts - FY'17-18 Results

# **Financial Forecasts**

Greek revenues CAGR of 2.2% in 17/18-20/21e

Jumbo's revenues growth in Greece was historically stemming from a combination of network expansion and I-f-I growth. However, without any addition to its existing network of 51 stores since 2015, Jumbo has managed to exhibit solid top-line growth in Greece during the last three years due to restructuring and modernization of its current stores that increased efficiency. Despite incorporating management's stated intention for a new opening by the end of the current financial year, we forecast practically flat sales in 2018-19e, as the over-taxation, and the risk of a potential political uncertainty due to the upcoming elections, should delay domestic consumption recovery. Going forward, we assume that the expected macroeconomic growth in Greece should lead to the gradual recovery of the domestic consumption and disposable income, which along with an additional store opening by 2020-21e, will support Jumbo's domestic revenues. In specific, we expect Greek top-line to grow at a 17/18-20/21e CAGR of 2.2%.

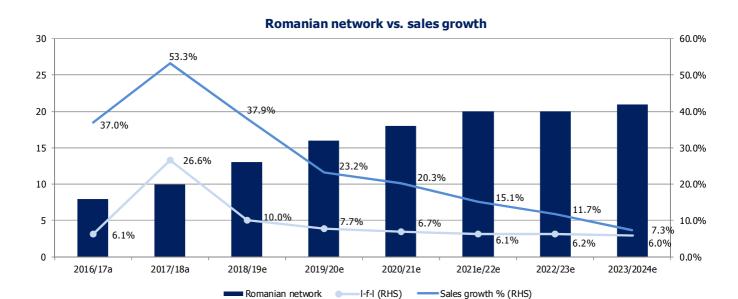
# Greek network vs. sales growth



Source: Jumbo, Alpha Finance estimates

Store openings and country's growth to drive sales in Romania - 17/18-20/21e CAGR is seen at 26.9%

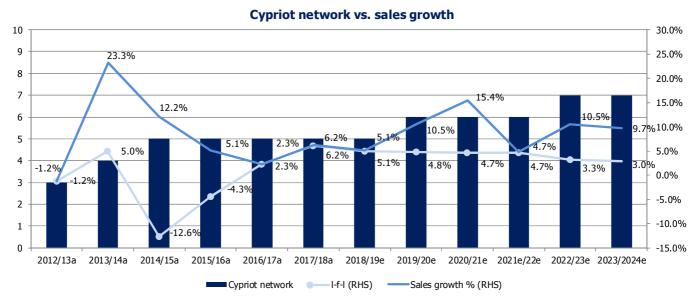
Jumbo's presence in Romania is quite recent as it dates from 2013. The company plans to proceed with an additional opening in the coming months, reaching 13 stores by the end of the fiscal year. Romanian market consists Jumbo's main strategic focus due to its high growth rates in terms of GDP and consumption, while it offers the majority of the company's incremental revenues annually. We incorporate in our model 3 openings in 2018-19e (two stores have already been added), which along with the expected economic growth, drive our projections to 37.9% y-o-y increase in sales. We expect the Romanian network to reach 20 stores by 2020-21e and consumption to continue rising, although at a decelerating rate. Hence, we estimate revenues to increase at a 17/18-20/21e CAGR of 26.9%, consisting the bulk of the group top-line growth.



Source: Jumbo, Alpha Finance estimates

Cypriot revenues CAGR of 10.2% in 17/18-20/21e

Regarding Cyprus, the company's expansion plan is in a mature phase (the same applies in Bulgaria), aiming at one addition to its current 5 stores network, every 2 years. We project a new opening in 2019-20e and another by 2022-23e. As a result, and taking on account the expected growth of consumption in the country, we end up with an estimated 17/18-20/21e revenues CAGR of 10.2%.

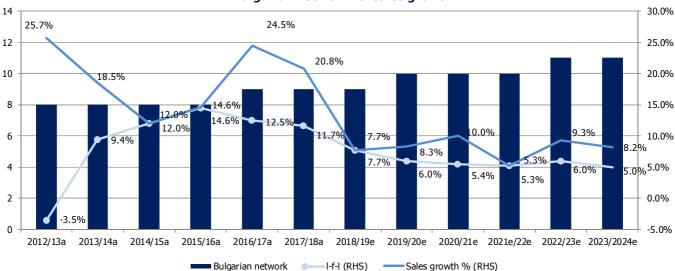


Source: Jumbo, Alpha Finance estimates

17/18-20/21e sales CAGR of 8.7% in Bulgaria

Similarly, Jumbo's management aims to selectively open one store every 2 years in Bulgaria as well. In addition to its established network of 9 stores in the country, we anticipate an opening in 2019-20e, as well as an additional store by 2022-23e. We expect the economy to continue growing in the following years, although at a declining rate, thus we project a 17/18-20/21e sales CAGR of 8.7%.

## **Bulgarian network vs. sales growth**

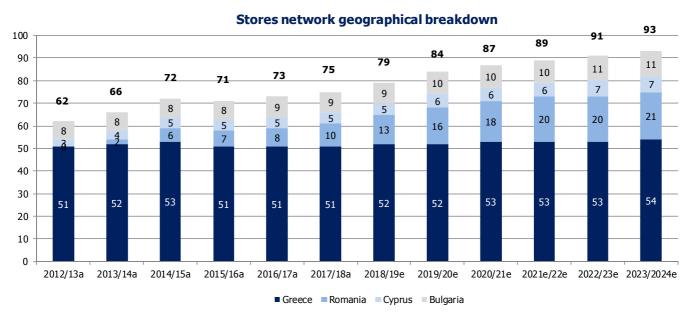


Source: Jumbo, Alpha Finance estimates

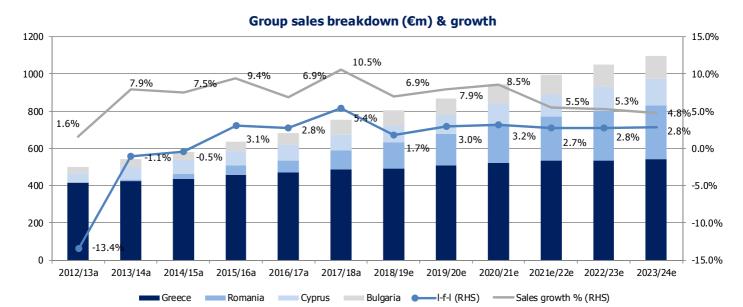
We anticipate margins' pressure in 2018-19e on higher opex and adverse currency fluctuation

17/18-20/21e group sales and EBITDA CAGRs of 7.8% and 6.9%, respectively, driven by improving macro and store rollout Overall, we project a 6.9% y-o-y group revenue growth in 2018-19e to €806m, driven by the operations abroad, and especially in Romania where we account for 3 additional stores during the fiscal year. Note that our forecast stands in line with management's guidance for 5-7% growth. Furthermore, we expect group EBITDA to marginally rise by 1.3% y-o-y to €224m, with the relevant margin falling by c. 160bps to 27.8%, on the back of increased transportation costs, as well as higher labour costs (management has hinted for wage increases), while we account for the strengthening of the USD against the EUR. In specific, we expect EUR/USD rate to stand at 1.15 on average in 2018-19e, vs. 1.20 during the last fiscal year.

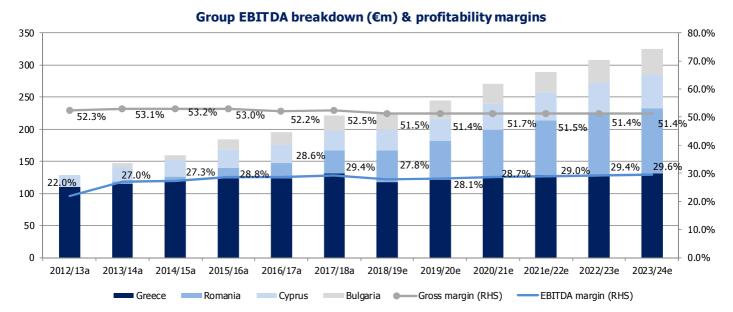
Looking ahead, we estimate a 17/18-20/21e sales CAGR of 7.8%, assuming further store rollout in Romania and selective openings in Bulgaria, Cyprus and Greece. In addition we account for steady GDP growth and gradual recovery of the consumption in Greece, as well as for further (albeit decelerating) growth in the rest countries of operation. Note that we expect Greek operations' contribution to the group top-line to fall below 50% in 2023-24e, from 65% in 2017-18, owing to the expansion in Romania. Furthermore, we see EBITDA rising by a CAGR of 6.9% in 17/18-20/21e, mirroring the expected top-line performance.



Source: Jumbo, Alpha Finance estimates



Source: Jumbo, Alpha Finance estimates



Source: Jumbo, Alpha Finance estimates

Net income is seen rising by 6.7% CAGR in 17/18-20/21e

Taking on account the expected pressure in margins, we project 2018-19e group net income to ease by 1% y-o-y to €150m, also burdened by higher interest expenses (note that in August 2018, Jumbo signed an 8Y bond loan of up to €200m, in order to refinance a common bond loan of €145m, issued in 2014, as well as to support the company's investment plan). Going forward, we expect net profits to rebound, following sales growth and assuming margins' resilience. As a result, we expect bottom line to exhibit CAGR of 6.7% in 17/18-20/21e. Furthermore, we forecast distributions to shareholders to stand at €0.38 per share in 2018-19e, while going forward we expect annual yield of 3.0-3.7% in 18/19-20/21e.

CAPEX is estimated at €50-55m in in 17/18-20/21e

Regarding CAPEX, we project €50m in 2018-19e and €50-55m p.a. in 19/20-20/21e, in line with management's guidance. Note that 80% of annual capital expenditures is used for the implementation of the store rollout, while the rest relates to maintenance.

#### Net cash to increase further

Owing to its successful business model, Jumbo has managed to remarkably maintain net cash position since the beginning of the domestic macroeconomic crisis in 2010. During the last 8 years, the company gradually increased its net cash, standing at  $\leq$ 287m in 2017-18 (1.3x its EBITDA). We anticipate this trend to continue, with net cash rising further to  $\leq$ 342m in 2018-19e and reaching  $\leq$ 477m by 2020-21e, mainly driven by higher operating profitability and strong FCF generation.

FCF is expected to rise in 19/20-20/21e, owing to higher operating profitability

In 2017-18, the company reported robust FCF that reached €130m vs. €81.4m a year earlier. This was mainly attributed to better working capital management (mostly inventories), as well as due to increased profitability. During the current fiscal year, we forecast FCF to retreat to €107m, driven by increased working capital needs that support top-line growth and our expectations for slightly lower profits. Looking ahead, we project FCF to gradually rise, reaching €136m in 2020-21e (FCF yield of 6-8% in 18/19-20/21e), on the back of higher operating profitability.

| Cash How metrics (€m)  | 2012/13a | 2013/14a | 2014/15a | 2015/16a | 2016/17a | 2017/18a | 2018/19e | 2019/20e | 2020/21e | 2021/22e | 2022/23e | 2023/24e |
|------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| FCF                    | 30.5     | 100.4    | 75.7     | 84.6     | 81.5     | 130.0    | 106.9    | 121.7    | 135.7    | 154.6    | 165.5    | 181.1    |
| FCF yield (%)          | 1.7%     | 5.7%     | 4.3%     | 4.8%     | 4.7%     | 7.4%     | 6.1%     | 7.0%     | 7.8%     | 8.9%     | 9.5%     | 10.4%    |
| CAPEX                  | 33.9     | 33.6     | 63.4     | 34.7     | 38.0     | 42.2     | 50.0     | 50.0     | 55.0     | 55.0     | 60.0     | 60.0     |
| Working Capital change | 29.9     | 9.5      | -11.9    | 27.7     | 51.8     | 4.8      | 19.2     | 21.1     | 23.0     | 19.3     | 19.0     | 18.2     |
| Cash                   | 170.0    | 287.6    | 298.9    | 394.7    | 366.0    | 436.9    | 546.7    | 610.8    | 682.2    | 767.8    | 859.5    | 962.3    |
| Net Cash               | 20.7     | 122.5    | 152.1    | 250.4    | 206.8    | 287.3    | 341.8    | 405.9    | 477.3    | 562.9    | 654.6    | 757.4    |
| Net Cash / EBITDA      | 0.2      | 0.8      | 1.0      | 1.4      | 1.1      | 1.3      | 1.5      | 1.7      | 1.8      | 1.9      | 2.1      | 2.3      |

Source: Jumbo, Alpha Finance estimates

## FY'17-18 Results

# Strong FY'17-18 performance

Jumbo reported a strong set of FY'17-18 results with all markets presenting growth and especially Romania, where the expansion plan remained well on track.

In particular, Greek sales improved by 4% y-o-y, Cyprus revenues rose by 6% y-o-y, Bulgaria recorded 21% sales growth y-o-y and Romania delivered a considerable 53% sales growth y-o-y. Note that Jumbo added two more stores in the Romanian network in FY'17-18. Overall, total sales reached €753.3m, 10.5% higher y-o-y.

On the profitability front, EBITDA rose by 13.5% y-o-y to €221.3m, with the relevant margin rising by c. 80bps to 29.4% (gross margin stood c. 30bps higher at 52.5%). The margins improved despite the transportation cost increase that mainly affected the first half of the year and the continuing deflation policy enforced in the Greek market. Profitability was supported from increased weight of non-branded products in the total product mix during H2′17-18, as well as from favourable trends in transportation cost in the same period. At the bottom line, Jumbo reported net income of €151.1m, 15.3% higher y-o-y.

# **Company description**

#### **Snapshot**

Jumbo has a unique retail business model. Originally, it was established as a toys reseller but later the company changed its product mix by expanding in a wide range of child, home, stationary and seasonal products. Today the company operates in the consumer goods sector in Greece, Bulgaria, Romania and Cyprus with its own or leased stores and also using partnerships with stores that operate under the Jumbo name (franchise agreements) in Serbia, Kosovo, FYROM, Albania and Bosnia.

#### Geographical breakdown

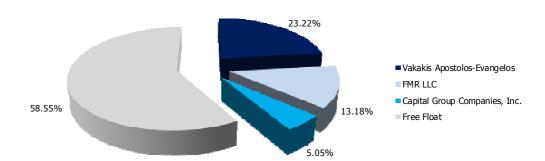
Jumbo, as we already mentioned, operates in four main countries.

- Greece (c.65% of 2017-18 sales & 59% of EBITDA)
- Cyprus (c.11% of 2017-18 sales & 14% of EBITDA)
- Bulgaria (c.10% of 2017-18 sales & 11% off EBITDA)
- Romania (13% of 2017-18 sales & c.16% of EBITDA)

#### Shareholder Structure

Mr Vakakis Apostolos is the main shareholder in the company (23.22%) followed by FMR LLC (13.18%) and Capital Group Companies Inc (5.05%). The remaining 59% is considered free float, in which a number of domestic and foreign institutional investors participate.

#### Shareholder structure



Source: Jumbo, Athens Exchange Group

# **Financials**

| siece  | Profit & Loss (€m) | 2015/162 | 2016/17a | 2017/182 | 2018/19e | 2019/20e | 2020/21e | 2021/22e | 2022/23e | 2023/24e |
|--|--------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Wichange   | Greece             |          |          |          |          |          |          |          |          |          |
| ## 64 called ## 57.0%   64.9%   64.9%   55.4%   55.4%   55.5%   51.1%   49.5%  |                    |          |          |          |          |          | 2.9%     | 2.0%     |          | 1.6%     |
|  |                    |          | 69.0%    |          |          |          |          | 53.5%    |          | 49.5%    |
| % of ailes   | Bulgaria           |          |          |          |          |          |          |          |          | 124.8    |
| ypuss  |                    |          |          |          |          |          |          |          |          |          |
| Sightange         5,1%         2,3%         6,2%         5,1%         10,5%         12,7%         10,5%         9,7%           Moralisa         12,4%         11,8%         11,4%         11,4%         11,4%         11,2%         12,1%         12,7%         13,3%           Korania         47,3%         65,6         100,6         133,8%         171,0         205,7         226,8         244,6         283,3           Moralise         7,3%         65,6         100,6         13,4%         17,10         205,7%         226,8         244,6         283,3           Rotal Revenues         637,6         681,4         733,3         805,6         869,2         943,2         995,4         1,048,3         1,098,3           Rotal Revenues         6,9%         6,9%         10,5%         51,5%         5,5%         5,3%         4,8%           Goal Son Porit         337,9         355,5         395,1         415,1         447,1         447,3         51,5%         51,4%         51,5%         51,4%         51,4%         51,5%         51,4%         51,4%         51,4%         51,4%         51,4%         51,4%         51,4%         51,4%         51,4%         51,4%         51,4%         51,4%  |                    |          |          |          |          |          |          |          |          |          |
| ## of cases    12.4%   11.8%   11.4%   11.2%   11.4%   12.2%   12.4%   12.1%   13.3%     Mortanes   47.9   55.5   10.6   138.8   171.0   20.57   226.8   261.6     Mortanes   77.1%   77.0%   53.3%   37.9%   23.2%   20.5%   23.5%   23.5%   23.5%     Mortanes   77.1%   77.0%   53.3%   37.9%   23.2%   23.5%   23.5%   23.2%     Mortanes   77.1%   77.0%  |                    |          |          |          |          |          |          |          |          |          |
| Normania   47.9   65.6   100.6   138.8   171.0   205.7   236.8   264.6   283.5   | % of sales         |          |          |          |          |          |          |          |          |          |
| Webstange         97,1%         37,0%         53,3%         37,9%         22,2%         20,3%         11,1%         12,1%         12,1%         12,1%         12,1%         12,1%         12,1%         12,1%         12,1%         12,1%         12,1%         12,1%         12,1%         12,1%         12,1%         12,1%         12,1%         12,1%         12,2%         22,2%         22,2%         22,2%         22,2%         22,2%         22,2%         22,2%         22,2%         22,2%         22,2%         22,2%         22,2%         22,2%         22,2%         22,2%         22,2%         42,2%         43,2%  | Romania            |          |          |          |          |          |          |          |          | 283.9    |
|  | %change            |          |          |          | 37.9%    | 23.2%    | 20.3%    |          |          | 7.3%     |
| 9, 4% 6, 6, 9% 10, 5% 6, 9% 7, 9% 8, 5% 5, 5% 5, 3% 4, 8% 6 7, 8% 6, 9% 7, 9% 8, 5% 5, 5% 5, 5% 5, 3% 4, 8% 6 7, 8% 6 7, 9% 8, 5% 5, 5% 5, 5% 5, 5% 6 7, 8% 6 7, 9% 6, 11, 9% 6, 11, 12% 5, 11, 9% 5, 11, 9% 5, 11, 9% 5, 11, 9% 5, 11, 9% 5, 11, 9% 6, 11, 12% 5, 11, 9% 5, 11, 9% 6, 11, 12% 5, 11, 9% 6, 11, 12% 5, 11, 9% 6, 11, 12% 5, 11, 9% 6, 11, 12% 5, 11, 9% 6, 11, 12% 5, 11, 9% 6, 11, 12% 5, 11, 9% 6, 11, 12% 5, 11, 9% 6, 11, 12% 5, 11, 9% 6, 11, 12% 5, 11, 9% 6, 11, 12% 5, 11, 1 |                    |          |          |          |          |          |          |          |          | 25.8%    |
| Gross Profit 337.9 355.5 395.1 415.1 447.1 487.3 512.3 538.6 564.6 6 margin 53.0% 52.2% 52.5% 51.5% 51.4% 51.7% 51.5% 51.4% 51.4% 6 change 9.1% 5.2% 11.2% 5.19% 51.4% 51.7% 51.5% 51.4% 51.4% 6 change 9.1% 5.2% 11.2% 5.19% 51.4% 51.7% 51.5% 51.4% 51.4% 6 change 9.1% 5.2% 11.2% 5.19% 51.4% 51.7% 51.5% 51.4% 51.4% 6 change 16.7% 6.7% 11.2% 5.19% 7.7% 9.0% 5.1% 5.1% 4.5% 6 change 16.7% 6.7% 14.4% 0.6% 9.4% 11.3% 6.9% 6.5% 5.7% 6 change 15.7% 6.7% 14.4% 0.6% 9.4% 12.5% 0.6% 5.5% 5.2% 6.6% 5.7% 6 change 12.2.9 12.4 130.9 118.1 12.08 12.58 12.89 12.9.4 131.4 130.9 118.1 12.08 12.58 12.89 12.9.4 131.4 130.9 118.1 12.08 12.58 12.89 12.9.4 131.4 130.9 12.5% 0.1% 5.5% 54.5%  | Total Revenues     |          |          |          |          |          |          |          |          | 1,098.5  |
| % margin   | % change           | 9.4%     | 6.9%     | 10.5%    | 6.9%     | 7.9%     | 8.5%     | 5.5%     | 5.3%     | 4.8%     |
| ## 161.0   171.8   196.6   197.8   216.3   240.7   257.4   274.1   289.7   ## 161.0   171.8   196.6   197.8   216.3   240.7   257.4   274.1   289.7   ## 161.0   171.8   196.6   197.8   216.3   240.7   257.4   274.1   289.7   ## 161.0   171.8   196.6   197.8   216.3   240.7   257.4   274.1   289.7   ## 161.0   171.8   196.6   197.8   216.3   240.7   257.4   274.1   289.7   ## 161.0   25.3%   25.2%   26.1%   24.6%   24.9%   25.5%   6.9%   6.5%   5.7%   ## 25.3%   25.2%   26.1%   24.6%   24.9%   25.5%   25.9%   26.2%   26.2%   26.2%   ## 26.2%   26.2%   26.2%   26.2%   26.2%   26.2%   26.2%   ## 26.2%   26.2%   26.2%   26.2%   26.2%   26.2%   ## 26.2%   26.2%   26.2%   26.2%   26.2%   26.2%   ## 26.2%   26.2%   26.2%   26.2%   26.2%   26.2%   ## 27.0%   27.0% | Gross Profit       | 337.9    | 355.5    | 395.1    | 415.1    | 447.1    | 487.3    | 512.3    | 538.6    | 564.6    |
|  | % margin           | 53.0%    | 52.2%    | 52.5%    | 51.5%    | 51.4%    | 51.7%    | 51.5%    | 51.4%    | 51.4%    |
| % change 16.7% 6.7% 14.4% 0.6% 9.4% 11.3% 6.9% 6.5% 5.7% 6 margin 25.3% 25.2% 26.1% 24.6% 24.9% 25.5% 25.9% 26.2% 26.4% 26.1% 24.6% 24.9% 25.5% 25.9% 26.2% 26.4% 26.1% 24.6% 24.9% 25.5% 25.9% 26.2% 26.4% 26.1% 24.6% 24.9% 24.9% 24.9% 25.5% 26.2% 26.4% 26.4% 26.1% 24.6% 24.9% 24.9% 24.9% 24.1% 1.6% 25.5% 27.0% 24.9% 24.9% 24.1% 27.0% 26.4% 2 | % change           | 9.1%     | 5.2%     | 11.2%    | 5.1%     | 7.7%     | 9.0%     | 5.1%     | 5.1%     | 4.8%     |
| % change 16.7% 6.7% 14.4% 0.6% 9.4% 11.3% 6.9% 6.5% 5.7% 6 margin 25.3% 25.2% 26.1% 24.6% 24.9% 25.5% 25.9% 26.2% 26.4% 26.1% 24.6% 24.9% 25.5% 25.9% 26.2% 26.4% 26.1% 24.6% 24.9% 25.5% 25.9% 26.2% 26.4% 26.1% 24.6% 24.9% 24.9% 24.9% 25.5% 26.2% 26.4% 26.4% 26.1% 24.6% 24.9% 24.9% 24.9% 24.1% 1.6% 25.5% 27.0% 24.9% 24.9% 24.1% 27.0% 26.4% 2 | EBIT               | 161.0    | 171.8    | 196.6    | 197.8    | 216.3    | 240.7    | 257.4    | 274.1    | 289.7    |
| % margin 25.3% 25.2% 26.1% 24.6% 24.9% 25.5% 25.9% 26.2% 26.4% 26.4% 24.9% 25.5% 25.9% 26.2% 26.4% 26.4% 24.9% 25.5% 25.5% 26.4% 26. |                    |          |          |          |          |          |          |          |          |          |
| %change         3.3%         0.1%         5.5%         9.8%         2.3%         4.1%         2.5%         0.4%         2.4%         24.4%         24.3%         4.1%         2.5%         0.4%         2.6%         24.0%         23.8%         24.1%         24.2%         24.2%         24.2%         24.2%         24.2%         24.2%         24.2%         24.2%         24.2%         24.2%         24.2%         40.4%         46.5%         44.6%         42.2%         42.2%         40.4%         46.5%         44.6%         42.2%         42.2%         40.4%         46.5%         44.6%         42.0%         40.4%         46.5%         44.6%         42.0%         40.4%         46.5%         44.6%         42.0%         40.4%         46.5%         48.7%         9.5%         6.8%         10.4%         41.4%         11.3%         11.1%         11.2%         9.9%         30.8%         30.4%         30.4%         30.4%         30.4%         30.4%         30.4%         30.4%         30.4%         30.4%         30.4%         30.4%         31.1%         11.5%         11.5%         11.5%         11.5%         11.5%         11.5%         11.5%         11.5%         11.5%         11.5%         11.5%         11.5%         11.5%  | % margin           |          |          |          |          |          |          |          |          | 26.4%    |
| %change         3.3%         0.1%         5.5%         9.8%         2.3%         4.1%         2.5%         0.4%         1.6%           % margin         27.0%         26.4%         26.8%         24.0%         24.1%         24.2%         24.2%         24.2%         24.2%         24.2%         24.2%         24.2%         24.2%         24.2%         24.2%         24.2%         24.2%         24.2%         24.2%         42.2%         42.2%         24.2%         42.2%         42.2%         42.2%         42.2%         42.2%         42.2%         42.2%         42.2%         42.2%         42.2%         42.2%         42.2%         42.2%         42.2%         42.2%         42.2%         42.2%         42.2%         42.8%         30.5         33.2         35.8         35.8         35.8         39.9%         30.8%         31.4%         30.4%         31.4%         42.2%         41.4%         11.3%         11.6%   | Greece             | 123.9    | 124.1    | 130.9    | 118.1    | 120.8    | 125.8    | 128.9    | 129.4    | 131.4    |
| % of EBITDA Mayaria  16.1 19.3 24.0 25.6 27.8 30.5 32.5 35.8 39.4 % change  132.4% 20.2% 62.42% 66.6% 6.6% 6.7% 9.5,% 6.8% 10.2% 6.69% 8.7% 9.5,% 6.8% 10.2% 9.9% 30.8% 30.4% 30.6% 30.4% 30.6% 30.4% 30.8% 30.4% 30.6% 30.4% 30.8% 30.4% 30.6% 30.6% 30.4% 30.6% 30.6% 30.4% 30.6% 30.6% 30.4% 30.6% 30.4% 30.6% 30.6% 30.4% 30.6% 30.6% 30.6% 30.6% 30.6% 30.6% 30.6% 30.4% 30.6% 30.6% 30.6% 30.6% 30.6% 30.6% 30.6% 30.6% 30.6% 30.6%  |                    | 3.3%     | 0.1%     | 5.5%     |          | 2.3%     |          | 2.5%     | 0.4%     | 1.6%     |
| Sulgaria         16.1         19.3         24.0         25.6         27.8         30.5         32.5         35.8         39.9           Wechange         132.4%         20.2%         24.2%         6.6%         8.7%         9.5%         6.8%         10.2%         9.9%           % margin         31.0%         29.9%         30.8%         30.4%         30.6%         30.4%         30.8%         31.1%         11.6%         11.2%         11.3%         11.3%         11.6%         31.6%         30.3         31.5         35.2         41.2         43.3         48.2         53.7         35.7%         35.5%         35.2         41.2         43.3         48.2         53.7         35.7%         35.9%         35.9%         36.0%         36.3%         36.3%         36.5         49.0         40.6         73.2         41.2         43.3         48.2         53.7%         35.0%         35.4%         35.9%         36.0%         36.3%         36.5% </td <td>% margin</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>24.1%</td>   | % margin           |          |          |          |          |          |          |          |          | 24.1%    |
| %change         132,4%         20.2%         24.2%         6.6%         8.7%         9.5%         6.8%         110,2%         9.9%           % margin         31.0%         29.9%         30.8%         30.4%         30.6%         30.4%         30.8%         31.1%         29.9%         30.8%         30.4%         30.6%         30.4%         30.8%         31.1%         21.2%         30.3         31.5         35.2         41.2         43.3         48.2         12.1%         21.1%         41.3%         11.3%         11.3%         11.6%         12.1%         30.3         31.5         35.2         41.2         43.3         48.2         12.1%         40.0%         44.9%         11.6%         17.0%         5.1%         11.4%         11.4%         11.4%         11.4%         11.4%         11.4%         11.4%         11.4%         11.4%         11.4%         11.4%         11.4%         11.4%         11.5%         11.9%         11.4%   |                    |          |          |          |          |          |          |          |          |          |
| 96 margin 91.0% 29.9% 30.8% 30.4% 30.6% 30.4% 30.8% 31.1% 31.16% 12.1% 14.9% 11.4% 11.4% 11.3% 11.3% 11.6% 12.1% 12.9% 67 EBITDA 88.8% 9.9% 10.9% 11.4% 11.4% 11.3% 11.3% 11.6% 12.1% 12.9% 12.1% 12.0% 51.1% 11.6% 12.1% 12.0% 51.1% 11.6% 12.0% 51.1% 11.1% 11.4% 11.4% 11.3% 11.3% 11.6% 12.0% 51.1% 51.5% 12.53.2% 14.12 43.3 48.2 53.2% 67 EBITDA 14.9% 14.4% 13.5% 13.5% 35.0% 35.4% 35.9% 36.0% 36.5% 36.5% 36.5% 36.1% 36.5% 36.5% 36.5% 36.5% 36.0% 36.5% 36.6% 36.9% 36.5% 36.5% 36.6% 36.5% 57.9% 36.7% 37.9% |                    |          |          |          |          |          |          |          |          |          |
| % of EBITDA       8.8%       9.9%       10.9%       11.4%       11.4%       11.3%       11.3%       11.6%       12.1%         Zyprus       27.4       28.0       30.3       31.5       35.2       41.2       43.3       48.2       53.3         % change       6.9%       1.9%       8.2%       4.2%       11.6%       17.0%       5.1%       11.4%       10.4%         % margin       34.8%       34.7%       35.3%       35.0%       35.4%       35.9%       36.0%       36.3%       36.5%         % of EBITDA       14.9%       14.4%       13.7%       14.1%       14.4%       15.2%       15.0%       15.7%       16.4%         % change       144.0%       44.8%       53.7%       35.7%       23.5%       36.1       49.0       60.6       73.2       84.4       94.4       101.3%         % change       144.0%       44.8%       53.7%       35.7%       35.5%       35.5%       35.5%       35.5%       35.5%       35.5%       35.5%       35.5%       35.5%       35.5%       35.5%       35.7%       35.7%       35.7%       35.7%       35.7%       35.7%       35.7%       35.7%       35.7%       35.7%       35.7%       35.7%  |                    |          |          |          |          |          |          |          |          |          |
| 27,14   28.0   30.3   31.5   35.2   41.2   43.3   48.2   53.3     48,2   53.3   48,2   53.3     59,4   1.9   1.9   8.2   4.2   4.2   4.3   4.2     50,4   1.6   1.6   1.6   1.6   1.6     50,4   1.9   1.4   4.9   1.5   1.6     50,4   1.4   4.9   1.4   4.9   1.5   1.6     50,4   1.4   4.9   1.4   4.9   1.5   1.6     50,4   1.4   4.9   1.5   1.6     50,4   1.4   4.9   1.5   1.6     50,4   1.4   4.9   1.5   1.6     50,4   1.4   4.9   1.5   1.6     50,4   1.4   4.9   1.5   1.6     50,4   1.4   4.9   1.5     50,4   1.4   4.9   1.5     50,4   1.4   4.9   1.5     50,5   1.5   1.5   1.5     50,5   1.4   4.9     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5   1.5     50,5   1.5     5   |                    |          |          |          |          |          |          |          |          |          |
| % nargin         34,8%         34,7%         35,3%         35,0%         35,4%         35,9%         36,0%         36,3%         36,5%           vo of EBITDA         14,9%         14,4%         13,7%         14,1%         14,4%         15,2%         15,0%         15,0%         16,1%         16,4%         16,2%         23,5         36,1         49,0         60,6         73,2         84,4         94,4         101,3%         11,9%         7,4%         94,4         101,3%         11,9%         7,4%         94,4         101,3%         11,9%         7,4%         94,4         101,3%         11,9%         7,4%         94,4         101,3%         11,9%         7,4%         96,74         96,74         96,74         96,74         96,74         96,74         97,4%         97,0%         29,0%         35,7  | Cyprus             |          |          |          |          |          |          |          |          | 53.2     |
| 14.9%   14.9%   13.7%   14.4%   15.2%   15.0%   15.7%   16.4%   16.2%   23.5   36.1   49.0   60.6   73.2   84.4   94.4   101.3   94.4   94.4   101.3   94.4   94.4   101.3   94.4   94.5   94.4   94.4   94.5   94.4   94.5   94.4   94.5   94.4   94.5   94.4   94.5   94.4   94.5   94.4   94.5   94.4   94.5   94.4   94.5   94.4   94.5   94.4   94.5   94   |                    |          |          |          |          |          |          |          |          | 10.4%    |
| Romania         16.2         23.5         36.1         49.0         60.6         73.2         84.4         94.4         101.3           % change         144.0%         44.8%         53.7%         35.7%         23.7%         20.6%         15.3%         11.9%         7.4%           % margin         33.9%         35.8%         35.9%         35.3%         35.5%         35.6%         35.7%         35.7%         35.6%         35.6%         35.7%         35.7%         35.6%         35.6%         35.7%         35.7%         35.6%         35.6%         35.7%         36.7%         27.0%         24.1%         24.5%         26.5%         27.0% </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>36.5%</td>  |                    |          |          |          |          |          |          |          |          | 36.5%    |
| %change         144.0%         44.8%         53.7%         23.7%         20.6%         15.3%         11.9%         7.4%           % margin         33.9%         35.8%         35.9%         35.7%         23.7%         20.6%         15.3%         11.9%         7.4%           % or EBITDA         183.7         194.9         221.3         224.3         244.5         270.6         289.1         30.78         35.7%           % change         15.4%         6.1%         13.5%         1.3%         9.0%         10.7%         6.8%         6.5%         5.7%           % margin         28.8%         28.6%         29.4%         27.8%         28.1%         28.7%         29.0%         29.4%         29.6%           **inancials         1.9         1.8         1.3         0.4         1.7         2.7         3.8         5.1         6.5           % change         13.2%         -4.5%         -28.4%         -71.1%         342.8%         61.2%         43.3%         33.4%         27.3%           **Pre Tax Income         165.1         173.5         197.9         198.1         218.0         243.4         261.2         279.2         296.2           % change         20.6%  |                    |          |          |          |          |          |          |          |          |          |
| % margin % of EBITDA       33.9% 8.8% 12.1% 16.3% 21.9% 22.8% 27.0% 29.2% 30.7% 31.1% 21.9% 21.9% 24.8% 27.00% 29.2% 30.7% 31.1% 27.0% 29.2% 30.7% 31.1% 27.0% 29.2% 30.7% 31.1% 27.0% 29.2% 30.7% 31.1% 27.0% 29.2% 30.7% 31.1% 27.0% 29.2% 30.7% 31.1% 27.0% 29.2% 30.7% 31.1% 27.0% 29.2% 30.7% 31.1% 27.0% 29.2% 30.7% 31.1% 29.0% 29.2% 30.7% 31.1% 29.0% 29.2% 30.7% 31.1% 29.0% 29.2% 30.7% 31.1% 29.0% 29.2% 30.7% 31.1% 29.0% 29.2% 30.7% 31.1% 29.0% 29.0% 29.2% 29.2% 29.0% 29.2% 29.2% 29.0% 29.2%   |                    |          |          |          |          |          |          |          |          |          |
| % of ÉBITDA         8.8%         12.1%         16.3%         21.9%         24.8%         27.0%         29.2%         30.7%         31.1%           fotal EBITDA         183.7         194.9         221.3         224.3         244.5         270.6         289.1         307.8         325.3           % change         15.4%         6.1%         13.5%         1.3%         9.0%         10.7%         6.8%         6.5%         5.7%           % margin         28.8%         28.6%         29.4%         27.8%         28.1%         28.7%         29.0%         29.4%         29.6%           Financials         1.9         1.8         1.3         0.4         1.7         2.7         3.8         5.1         6.5           % change         13.2%         -4.5%         -28.4%         -71.1%         342.8%         61.2%         43.3%         33.4%         27.3%           Pre Tax Income         165.1         173.5         197.9         198.1         218.0         243.4         261.2         279.2         296.2           % change         20.6%         5.0%         14.1%         0.1%         10.0%         11.7%         7.3%         6.9%         6.1%           % change   |                    |          |          |          |          |          |          |          |          |          |
| % change       15.4%       6.1%       13.5%       1.3%       9.0%       10.7%       6.8%       6.5%       5.7%         % margin       28.8%       28.6%       29.4%       27.8%       28.1%       28.7%       29.0%       29.4%       29.6%         Financials       1.9       1.8       1.3       0.4       1.7       2.7       3.8       5.1       6.5         % change       13.2%       -4.5%       -28.4%       -71.1%       342.8%       61.2%       43.3%       33.4%       27.3%         Pre Tax Income       165.1       173.5       197.9       198.1       218.0       243.4       261.2       279.2       296.2         % change       20.6%       5.0%       14.1%       0.1%       10.0%       11.7%       7.3%       6.9%       6.1%         % margin       25.9%       25.5%       26.3%       24.6%       25.1%       25.8%       26.2%       26.6%       27.0%         Total Tax       43.9       42.5       46.8       48.5       53.4       59.6       64.0       68.4       72.6         % Effective tax rate       26.6%       24.5%       23.6%       24.5%       24.5%       24.5%       24.5%       24  |                    |          |          |          |          |          |          |          |          | 31.1%    |
| % margin       28.8%       28.6%       29.4%       27.8%       28.1%       28.7%       29.0%       29.4%       29.6%         Financials       1.9       1.8       1.3       0.4       1.7       2.7       3.8       5.1       6.5         % change       13.2%       -4.5%       -28.4%       -71.1%       342.8%       61.2%       43.3%       33.4%       27.3%         Pre Tax Income       165.1       173.5       197.9       198.1       218.0       243.4       261.2       279.2       296.2         % change       20.6%       5.0%       14.1%       0.1%       10.0%       11.7%       7.3%       6.9%       6.1%         % margin       25.9%       25.5%       26.3%       24.6%       25.1%       25.8%       26.2%       26.6%       27.0%         Flotal Tax       43.9       42.5       46.8       48.5       53.4       59.6       64.0       68.4       72.6         % Effective tax rate       26.6%       24.5%       23.6%       24.5%       24.5%       24.5%       24.5%       24.5%       24.5%       24.5%       24.5%       24.5%       24.5%       24.5%       24.5%       24.5%       24.5%       24.5%   | Total EBITDA       | 183.7    | 194.9    | 221.3    | 224.3    | 244.5    | 270.6    | 289.1    | 307.8    | 325.3    |
| Financials 1.9 1.8 1.3 0.4 1.7 2.7 3.8 5.1 6.5 % change 13.2% -4.5% -28.4% -71.1% 342.8% 61.2% 43.3% 33.4% 27.3% (change 165.1 173.5 197.9 198.1 218.0 243.4 261.2 279.2 296.2 % change 20.6% 5.0% 14.1% 0.1% 10.0% 11.7% 7.3% 6.9% 6.1% % margin 25.9% 25.5% 26.3% 24.6% 25.1% 25.8% 26.2% 26.6% 27.0% (chal Tax 43.9 42.5 46.8 48.5 53.4 59.6 64.0 68.4 72.6 % Effective tax rate 26.6% 24.5% 23.6% 24.5%  | % change           | 15.4%    | 6.1%     | 13.5%    | 1.3%     | 9.0%     | 10.7%    | 6.8%     | 6.5%     | 5.7%     |
| % change       13.2%       -4.5%       -28.4%       -71.1%       342.8%       61.2%       43.3%       33.4%       27.3%         Pre Tax Income       165.1       173.5       197.9       198.1       218.0       243.4       261.2       279.2       296.2         % change       20.6%       5.0%       14.1%       0.1%       10.0%       11.7%       7.3%       6.9%       6.1%         % margin       25.9%       25.5%       26.3%       24.6%       25.1%       25.8%       26.2%       26.6%       27.0%         For Effective tax rate       43.9       42.5       46.8       48.5       53.4       59.6       64.0       68.4       72.6         % Effective tax rate       26.6%       24.5%       23.6%       24.5%   | % margin           | 28.8%    | 28.6%    | 29.4%    | 27.8%    | 28.1%    | 28.7%    | 29.0%    | 29.4%    | 29.6%    |
| Pre Tax Income  165.1 173.5 197.9 198.1 218.0 243.4 261.2 279.2 296.2 96 change 20.6% 5.0% 14.1% 0.1% 10.0% 11.7% 7.3% 6.9% 6.1% 96 margin 25.9% 25.5% 26.3% 24.6% 25.1% 25.8% 26.2% 26.6% 27.0% 10 total Tax 43.9 42.5 46.8 48.5 53.4 59.6 64.0 68.4 72.6 96 Effective tax rate 26.6% 24.5% 23.6% 24.5% 24.5% 24.5% 24.5% 24.5% 24.5% 24.5% 24.5% 24.5% 24.5% 24.5% 24.5% 24.5% 24.5% 24.5% 25.8% 26.2% 26.6% 27.0% 27.0% 27.0% 27.0% 27.0% 27.0% 27.0% 27.0% 27.0% 27.0% 27.0% 27.0% 27.0% 27.0% 27.0% 27.0% 27.0% 27.0% 27.0% 28. | Financials         | 1.9      | 1.8      | 1.3      | 0.4      | 1.7      | 2.7      | 3.8      | 5.1      | 6.5      |
| % change       20.6%       5.0%       14.1%       0.1%       10.0%       11.7%       7.3%       6.9%       6.1%         % margin       25.9%       25.5%       26.3%       24.6%       25.1%       25.8%       26.2%       26.6%       27.0%         Total Tax       43.9       42.5       46.8       48.5       53.4       59.6       64.0       68.4       72.6         % Effective tax rate       26.6%       24.5%       23.6%       24.5%   | % change           | 13.2%    | -4.5%    | -28.4%   | -71.1%   | 342.8%   | 61.2%    | 43.3%    | 33.4%    | 27.3%    |
| % change       20.6%       5.0%       14.1%       0.1%       10.0%       11.7%       7.3%       6.9%       6.1%         % margin       25.9%       25.5%       26.3%       24.6%       25.1%       25.8%       26.2%       26.6%       27.0%         Total Tax       43.9       42.5       46.8       48.5       53.4       59.6       64.0       68.4       72.6         % Effective tax rate       26.6%       24.5%       23.6%       24.5%   | Pre Tax Income     | 165.1    | 173.5    | 197.9    | 198.1    | 218.0    | 243.4    | 261.2    | 279.2    | 296.2    |
| % margin 75.9% 75.5% 75.6% 75. | % change           | 20.6%    | 5.0%     | 14.1%    | 0.1%     | 10.0%    | 11.7%    | 7.3%     | 6.9%     | 6.1%     |
| Fotal Tax  |                    | 25.9%    | 25.5%    | 26.3%    | 24.6%    | 25.1%    | 25.8%    | 26.2%    | 26.6%    | 27.0%    |
| WE Income       121.3       131.0       151.1       149.6       164.6       183.8       197.2       210.8       223.6         % change       15.7%       8.0%       15.3%       -1.0%       10.0%       11.7%       7.3%       6.9%       6.1%         % margin       19.0%       19.2%       20.1%       18.6%       18.9%       19.5%       19.8%       20.1%       20.4%         EPS       0.89       0.96       1.11       1.10       1.21       1.35       1.45       1.55       1.64   | 3                  |          |          |          |          |          |          |          |          |          |
| Net Income         121.3         131.0         151.1         149.6         164.6         183.8         197.2         210.8         223.6           % change         15.7%         8.0%         15.3%         -1.0%         10.0%         11.7%         7.3%         6.9%         6.1%           % margin         19.0%         19.2%         20.1%         18.6%         18.9%         19.5%         19.8%         20.1%         20.4%           EPS         0.89         0.96         1.11         1.10         1.21         1.35         1.45         1.55         1.64  |                    |          |          |          |          |          |          |          |          | 24.5%    |
| % change 15.7% 8.0% 15.3% -1.0% 10.0% 11.7% 7.3% 6.9% 6.1% % margin 19.0% 19.2% 20.1% 18.6% 18.9% 19.5% 19.8% 20.1% 20.4% (EPS 0.89 0.96 1.11 1.10 1.21 1.35 1.45 1.55 1.64  |                    |          |          |          |          |          |          |          |          |          |
| % margin 19.0% 19.2% 20.1% 18.6% 18.9% 19.5% 19.8% 20.1% 20.4%  PS 0.89 0.96 1.11 1.10 1.21 1.35 1.45 1.55 1.64  | Net Income         |          |          |          |          |          |          |          |          | 223.6    |
| © 0.89 0.96 1.11 1.10 1.21 1.35 1.45 1.55 1.64   |                    |          |          |          |          |          |          |          |          |          |
|  | % margin           | 19.0%    | 19.2%    | 20.1%    | 18.6%    | 18.9%    | 19.5%    | 19.8%    | 20.1%    | 20.4%    |
| % change 15.7% 8.0% 15.3% -1.0% 10.0% 11.7% 7.3% 6.9% 6.1%   | EPS                |          |          |          |          |          |          |          |          | 1.64     |
|  | % change           | 15.7%    | 8.0%     | 15.3%    | -1.0%    | 10.0%    | 11.7%    | 7.3%     | 6.9%     | 6.1%     |

| Balance Sheet (€m)                          | 2015/16a | 2016/17a | 2017/18a | 2018/19e | 2019/20e | 2020/21e | 2021/22e | 2022/23e | 2023/24e |
|---|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Cash  | 394.7    | 366.0    | 436.9    | 546.7    | 610.8    | 682.2    | 767.8    | 859.5    | 962.3    |
| Inventories                                 | 196.8    | 239.2    | 247.8    | 268.5    | 289.7    | 312.2    | 330.3    | 348.4    | 365.0    |
| Trade debtors and other Trading Receivables | 32.6     | 34.6     | 32.7     | 34.2     | 36.4     | 39.3     | 41.5     | 43.7     | 45.4     |
| Other Receivables                           | 44.5     | 70.2     | 72.5     | 72.5     | 72.5     | 72.5     | 72.5     | 72.5     | 72.5     |
| Other Current Assets                        | 10.4     | 3.2      | 2.0      | 2.0      | 2.0      | 2.0      | 2.0      | 2.0      | 2.0      |
| Current Assets                              | 678.9    | 713.3    | 791.8    | 923.8    | 1011.3   | 1108.1   | 1213.9   | 1325.9   | 1447.2   |
| Tangible Assets                             | 498.8    | 514.9    | 542.5    | 566.0    | 587.8    | 612.9    | 636.2    | 662.6    | 686.9    |
| Investment Property                         | 5.7      | 5.4      | 5.0      | 4.9      | 4.9      | 4.9      | 4.8      | 4.8      | 4.8      |
| Investmets in Subsdiaries                   | 0.0      | 0.0      | 0.0      | 0.0      | 0.0      | 0.0      | 0.0      | 0.0      | 0.0      |
| Other I/t Receivables                       | 26.0     | 26.0     | 22.9     | 22.9     | 22.9     | 22.9     | 22.9     | 22.9     | 22.9     |
| L/T Assets                                  | 530.5    | 546.2    | 570.3    | 593.8    | 615.6    | 640.7    | 663.9    | 690.3    | 714.6    |
| Total Assets                                | 1209.4   | 1259.6   | 1362.1   | 1517.6   | 1627.0   | 1748.8   | 1877.9   | 2016.2   | 2161.7   |
| S/T debt                                    | 0.2      | 14.8     | 4.9      | 4.9      | 4.9      | 4.9      | 4.9      | 4.9      | 4.9      |
| L/T debt payable in the subsequent year     | 0.0      | 0.0      | 144.7    | 0.0      | 0.0      | 0.0      | 0.0      | 0.0      | 0.0      |
| Account Payables                            | 39.1     | 39.8     | 40.3     | 43.3     | 45.7     | 48.1     | 49.0     | 50.3     | 50.5     |
| Provisions                                  | 0.2      | 0.2      | 0.2      | 0.2      | 0.2      | 0.2      | 0.2      | 0.2      | 0.2      |
| Current tax liabilities                     | 51.4     | 49.4     | 49.8     | 49.8     | 49.8     | 49.8     | 49.8     | 49.8     | 49.8     |
| Other Curent liabilities                    | 37.7     | 29.5     | 30.1     | 30.1     | 30.1     | 30.1     | 30.1     | 30.1     | 30.1     |
| S/T liabilities                             | 128.6    | 133.9    | 270.0    | 128.3    | 130.7    | 133.1    | 134.0    | 135.2    | 135.4    |
| L/T Debt                                    | 144.2    | 144.4    | 0.0      | 200.0    | 200.0    | 200.0    | 200.0    | 200.0    | 200.0    |
| Other long Term liabilities                 | 5.8      | 4.7      | 17.9     | 17.9     | 17.9     | 17.9     | 17.9     | 17.9     | 17.9     |
| Deferred tax liabilities                    | 7.8      | 8.0      | 7.9      | 7.9      | 7.9      | 7.9      | 7.9      | 7.9      | 7.9      |
| Liabilities for pension plans               | 7.4      | 6.9      | 7.7      | 7.7      | 7.7      | 7.7      | 7.7      | 7.7      | 7.7      |
| L/T Liabilities                             | 165.3    | 164.0    | 33.6     | 233.6    | 233.6    | 233.6    | 233.6    | 233.6    | 233.6    |
| Share Capital                               | 119.7    | 119.7    | 119.7    | 119.7    | 119.7    | 119.7    | 119.7    | 119.7    | 119.7    |
| Share Premium                               | 50.0     | 50.0     | 50.0     | 50.0     | 50.0     | 50.0     | 50.0     | 50.0     | 50.0     |
| Currency transaltion adjustments            | -1.8     | -2.5     | -5.1     | -5.1     | -5.1     | -5.1     | -5.1     | -5.1     | -5.1     |
| other reserves                              | 436.8    | 432.7    | 462.9    | 462.9    | 462.9    | 462.9    | 462.9    | 462.9    | 462.9    |
| Retained earnings                           | 310.9    | 361.8    | 431.0    | 528.2    | 635.2    | 754.6    | 882.8    | 1019.8   | 1165.2   |
| Equity                                      | 915.6    | 961.7    | 1058.5   | 1155.7   | 1262.7   | 1382.1   | 1510.3   | 1647.3   | 1792.7   |
| Minorities                                  | 0.0      | 0.0      | 0.0      | 0.0      | 0.0      | 0.0      | 0.0      | 0.0      | 0.0      |
| Equity & Minorities                         | 915.6    | 961.7    | 1058.5   | 1155.7   | 1262.7   | 1382.1   | 1510.3   | 1647.3   | 1792.7   |
| Total Liabilities                           | 1209.4   | 1259.6   | 1362.1   | 1517.6   | 1627.0   | 1748.8   | 1877.9   | 2016.2   | 2161.7   |

|   | 2017/14 |        |       | 2010/10  | 2010/20 | 2000/21 | 2024 / 22 |       | 2002/2/ |
|---|---------|--------|-------|----------|---------|---------|-----------|-------|---------|
| Cash How (€m)                           |         |        |       | 2018/19e |         |         |           |       | •       |
| Net income                              | 121.3   | 131.0  | 151.1 | 149.6    | 164.6   | 183.8   | 197.2     | 210.8 | 223.6   |
| Plus: Depreciation & Amortization       | 22.7    | 23.1   | 24.7  | 26.5     | 28.2    | 29.9    | 31.7      | 33.6  | 35.6    |
| Plus: Chng in Provisions                | 0.0     | 0.0    | 0.0   | 0.0      | 0.0     | 0.0     | 0.0       | 0.0   | 0.0     |
| Plus: Chng in Taxes Payable             | 11.4    | (2.0)  | 0.4   | 0.0      | 0.0     | 0.0     | 0.0       | 0.0   | 0.0     |
| Plus: Minorities                        | 0.0     | 0.0    | 0.0   | 0.0      | 0.0     | 0.0     | 0.0       | 0.0   | 0.0     |
| Plus: non cash taxes                    | 0.8     | 0.2    | (0.1) | 0.0      | 0.0     | 0.0     | 0.0       | 0.0   | 0.0     |
| Gross Cash Flow                         | 156.2   | 152.3  | 176.1 | 176.1    | 192.7   | 213.7   | 228.9     | 244.5 | 259.3   |
| Plus: Chng in Acc Payable               | (12.3)  | 0.8    | 0.5   | 3.0      | 2.4     | 2.4     | 0.9       | 1.3   | 0.2     |
| Plus: Chng in other current Liabilities | 8.7     | (8.1)  | 0.5   | 0.0      | 0.0     | 0.0     | 0.0       | 0.0   | 0.0     |
| Less: Chng in Acc. Receivable           | 17.0    | 2.0    | (1.9) | 1.5      | 2.2     | 2.8     | 2.2       | 2.2   | 1.8     |
| Less: Other Receivable                  | 8.1     | 0.0    | (0.9) | 0.0      | 0.0     | 0.0     | 0.0       | 0.0   | 0.0     |
| Less: Chng in Inventories               | (1.0)   | 42.5   | 8.6   | 20.7     | 21.2    | 22.5    | 18.0      | 18.1  | 16.6    |
| Working Capital Chng                    | 27.7    | 51.8   | 4.8   | 19.2     | 21.1    | 23.0    | 19.3      | 19.0  | 18.2    |
| Operating Cash How                      | 111.7   | 103.9  | 164.5 | 156.9    | 171.6   | 190.7   | 209.6     | 225.4 | 241.1   |
| Less: Purchases of Fixed Assets         | 34.7    | 38.0   | 42.2  | 50.0     | 50.0    | 55.0    | 55.0      | 60.0  | 60.0    |
| Less: Chng in Investments               | (7.6)   | (15.6) | (7.7) | (0.0)    | (0.0)   | (0.0)   | (0.0)     | (0.0) | (0.0)   |
| Free Cash Flow                          | 84.6    | 81.5   | 130.0 | 106.9    | 121.7   | 135.7   | 154.6     | 165.5 | 181.1   |
| Less: Dividends Paid                    | 0.0     | 124.5  | 48.0  | 52.4     | 57.6    | 64.3    | 69.0      | 73.8  | 78.3    |
| Plus: Equity Chng                       | 0.0     | 0.0    | 0.0   | 0.0      | 0.0     | 0.0     | 0.0       | 0.0   | 0.0     |
| Plus: Debt Chng                         | -2.7    | 14.6   | -9.9  | 55.3     | 0.0     | 0.0     | 0.0       | 0.0   | 0.0     |
| Plus: Grants Chng                       | 0.0     | 0.0    | 0.0   | 0.0      | 0.0     | 0.0     | 0.0       | 0.0   | 0.0     |
| Less: Dividends to Minorities           | 0.0     | 0.0    | 0.0   | 0.0      | 0.0     | 0.0     | 0.0       | 0.0   | 0.0     |
| Plus: Consolidation adjustments         | 0       | 0      | 0     | 0        | 0       | 0       | 0         | 0     | 0       |
| Plus: Other                             | 13.9    | -0.4   | -1.2  | 0.0      | 0.0     | 0.0     | 0.0       | 0.0   | 0.0     |
| Chng in Cash Position                   | 95.8    | (28.7) | 70.8  | 109.8    | 64.1    | 71.4    | 85.6      | 91.7  | 102.8   |
| Cash Position                           | 394.7   | 366.0  | 436.9 | 546.7    | 610.8   | 682.2   | 767.8     | 859.5 | 962.3   |

## **DISCLOSURE APPENDIX**

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#### Company specific regulatory disclosures

Disclosure checklist for companies mentioned & other price data information

|   | Reuters | Rating     | Price  | Price da         | Disclosure  |   |
|---|---------|------------|--------|------------------|-------------|---|
| Jumbo (Babyland)<br>Source: Alpha Finance | BABr.AT | Outperform | €12.84 | Official close @ | 28 Nov 2018 | 3 |

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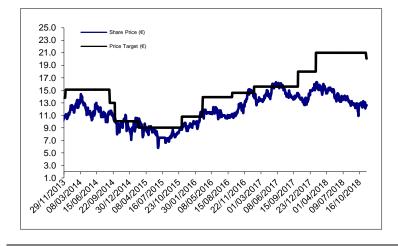
Major changes vs. previous research reports

| Date of report | Price on report date (€) | TP (€) | Rating     | Forward¹ EPS (€) |
|----------------|--------------------------|--------|------------|------------------|
| 29/1/2018      | 15.86                    | 21     | Outperform | 1.03             |

Source: Alpha Finance | 1: next year's EPS used from July onwards

#### Ratings and target price history

#### **Price chart for Jumbo**



## **Rating history for Jumbo**

| DATE       | Rating     | Share Price (€) | Price Target (€) |
|------------|------------|-----------------|------------------|
| 23/11/2012 | neutral    | 5.11            | 5.00             |
| 27/2/2013  | neutral    | 7.23            | 8.55             |
| 20/5/2013  | neutral    | 7.95            | 8.20             |
| 09/10/2013 | neutral    | 9.60            | 9.20             |
| 09/12/2013 | outperform | 11.20           | 13.80            |
| 07/03/2014 | outperform | 13.05           | 15.10            |
| 01/10/2014 | outperform | 10.35           | 13.00            |
| 08/12/2014 | neutral    | 11.07           | 10.06            |
| 14/10/2015 | neutral    | 8.19            | 9.30             |
| 08/12/2014 | neutral    | 9.75            | 10.80            |
| 29/03/2016 | outperform | 11.89           | 13.90            |
| 17/10/2016 | outperform | 11.94           | 14.60            |
| 10/03/2017 | outperform | 13.25           | 15.60            |
| 6/11/2017  | outperform | 13.56           | 18.00            |
| 29/1/2018  | outperform | 15.86           | 21.00            |
| 29/11/2018 | outperform | 12.84           | 20.10            |

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#### **Valuation method**

Our valuation for Jumbo is based on a DCF model. We use a WACC of 7.8% with terminal growth rate at 1%. We use a country weighted risk free rate of 3.8%, a beta of 0.93 and equity risk premium of 5%.

#### Risk rating

We rate Jumbo as medium risk based on the qualitative/ quantitative assessment of risk we apply on the company (see definitions of risk below). We consider the following the biggest investment risks for the shares: a) macroeconomic environment, b) adverse currency changes, c) increased transportation cost, d) potential competition, e) potential change of consumers habits.

#### **Definitions of Fundamental and Risk Ratings and Allocations**

|            |                               | RISK RATIN                | IG                      |                |                      |                       |                          |
|------------|-------------------------------|---------------------------|-------------------------|----------------|----------------------|-----------------------|--------------------------|
|            |                               | Low (L) Medium (M)        | High (H)                | Relative to    | Horizon <sup>2</sup> | Coverage <sup>3</sup> | IB services <sup>4</sup> |
|            | Outperform O/P                | TRP <sup>1</sup> > +5%    | TRP <sup>1</sup> > +15% | ASE Index      | Dec.'19              | 6/31                  | 19%                      |
| TAL        | Neutral N                     | $(5\%) < TRP^1 < +5$      | 5%                      |                |                      | 5/31                  | 16%                      |
| JEN<br>ING | Underperform U/P              | $TRP^1 < (5\%)$ $TRP^1 <$ | < (15%)                 |                |                      | 0/31                  | 0%                       |
| RAT        | Restricted (G) R(G)           | Alpha Finance belo        | ngs to the same gr      | oup of compani | es                   | 1/31                  | 3%                       |
| 5          | Restricted (IB) R (IB)        | Alpha Finance is current  | tly rendering invest    | ment banking s | ervices              | 0/31                  | 0%                       |
|            | Under review UR/ Not rated NR | No ra                     | ting currently availa   | able           |                      | 19/31                 | 61%                      |

Source: Alpha Finance | Data as of 15.10.18 | 1: Total Return Potential (=capital return + dividend yield) | 2: except otherwise stated | 3: Percentage of companies under coverage within this category as of 15.10.18 | 4: Percentage of companies within this rating category for which investment banking services were provided over the past 12 months, as of 15.10.18. In several occasions, subject to the analyst's view and/or due to volatility of the shares, the ratings applied may fall out of the brackets described in the table above.

The Alpha Finance universe consists of 31 companies accounting as of 15.10.18 for 85% of total market value

#### Risk ratings explained

We derive the overall risk rating for a stock by applying a 60% weight on quantitative and a 40% weight on qualitative factors. We use a scale from 1 to 3 to describe 'low, 'medium' and 'high' risk respectively. We compute two different quantitative risks namely <u>liquidity</u> and <u>volatility</u>. We assign equal weights to liquidity and volatility risks to arrive at a so-called trading or quantitative risk for the specific stock researched. Using a scale of 1-to-3 scale, each analyst also assigns a qualitative risk that is entirely up to his/her discretion to determine. Following this, we calculated the combined risk of the specific stock applying the weights mentioned earlier. All IPOs are classified 'high risk' for 12 months after their listing date.

#### **Definitions of Risk Ratings**

| Quant factor | Definition  | Brackets  | Risk rating           |
|--------------|---|---|-----------------------|
| Liquidity    | Number of shares traded over the last 12 months as % of total shares outstanding  | If less than or equal to 33%<br>If greater than 33% but less than or equal to 66%<br>If greater than 66%  | High<br>Medium<br>Low |
| Volatility   | The standard deviation of daily changes during the last 12 months. Volatility is used as a statistical measure of dispersion and indicates the propensity of a specific | If equity volatility against the market's is greater than 2<br>If equity volatility against the market's is greater than 1.5<br>but less than or equal to 2 | High<br>Medium        |
| ,            | equity to suffer large swings in price. The stock's volatility is measured against the volatility of the ASE index  | If equity volatility against the market's is less than or equal to 1.5  | Low                   |

Source: Alpha Finance | Data as of 31.12.16 | The quant factors are updated at the end of each calendar quarter

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